

ST. CLAIR COLLEGE OF APPLIED ARTS AND TECHNOLOGY

MINUTES OF THE

FULL BOARD MEETING of the BOARD OF GOVERNORS

Held on June 26, 2018 at 6:00 p.m., in Board Room #342, Windsor Campus, Windsor, ON.

PRESENT:

Mr. D. Allen, **Chair**
Mr. K. Beaudoin
Ms. T. Bendo
Dr. K. Blanchette
Ms. M. Corey
Ms. P. France, **President**
Ms. N. Jammu-Taylor
Ms. L. Kempe, **Vice Chair**
Ms. R. Khosla
Mr. P. McMahon
Mr. R. Renaud
Mr. E. Sovran
Mr. C. Topliffe
Ms. M. Wickham
Ms. T. Wonsch

REGRETS:

Ms. K. Behune Plunkett
Mr. F. Curtis

Also Present:

Ms. K. Adams, Recording Board Secretary
Ms. S. Armstrong, Director, Financial Services
Mr. D. Barsanti, Vice President, Student Services & Administration
Ms. M. Burke, Director, College Advancement
Mr. E.P. Chant, Editor, SAINT, Student Newspaper
Ms. K. Clement, Observer
Mr. D. Danelon, Chair, School of Engineering Technologies
Ms. S. Favaro, Corporate Secretary & Manager, President's Office
Mr. W. Habash, Vice President, Academic
Mr. C. Hotham, President, St. Clair College Foundation
Mr. B. Jones, Retirees' Association Observer
Mr. M. Jones, Chief Financial Officer

Mr. T. Malenfant, President, St. Clair College Alumni Association
Mr. R. Seguin, Vice President, International Relations, Training & Campus Development
Mr. J. Sirianni, Vice President, Human Resources
Mr. G. Vrantsidis, Faculty Observer

Having a quorum of Governors in attendance and the Notice of Meeting and the Agenda having been duly sent to all Board members, the meeting was declared regularly constituted. A copy of the Notice of Meeting/Agenda is attached as **Appendix 'A'**.

Mr. Allen chaired the meeting and Ms. Adams was the recording Board Secretary.

1.0 **Adoption of the Agenda and Declaration of Conflict of Interest**

Dr. K. Blanchette declared a conflict of interest on Item #7.0 – New Program Approvals:

- Manufacturing Engineering Technology Advanced Diploma – Advanced Production Management Program.
- Manufacturing Engineering Technician – Integrated Process Maintenance, Diploma Program.
- Electromechanical Engineering Technology – Robotic Systems Design, Advanced Diploma Program.
- Power Engineering Techniques, Certificate Program.
- Power Engineering Technician, Diploma Program.

Hearing no other declarations of conflict of interest and no changes to the agenda, it was

RESOLVED THAT the Board of Governors adopt the Full Board agenda as distributed.

2.0 **Approval of the Full Board Minutes of the May 22, 2018 Meeting Held in Windsor, ON**

Hearing no amendments, errors or omissions to the Minutes, it was

RESOLVED THAT the Board of Governors approve the Full Board minutes of the May 22, 2018 meeting.

3.0 Constituent Reports

Retirees' Observer

Mr. Jones reported the following on behalf of the Retirees' Association:

- The Retirees' Association continues its fundraising efforts for the HealthPlex.
- A trip and luncheon are being planned to Boblo Island.
- The Annual Fall Social is scheduled at the home of retiree, Mr. P. Chortos.
- Both the Windsor and Chatham Christmas Socials are in the planning stage.
- The Retirees' Association expresses their gratitude for the St. Clair Day – Staff Appreciation Brunch held on Friday, June 22, 2018.
- A Retirees' trip to Las Vegas is being considered for the Fall.
- Mr. J. Chambers has organized some golf outings at Woodland Hills and the Retirees' have entered a team in the annual Alumni Golf Tournament.
- Ms. A. Blair and Mr. B. Totten are exploring ideas for a Winter trip.
- A workshop devoted to new users of cellular phones, or anyone else who may need instruction, is being planned for the near future.

At this time, Mr. Jones wished everyone a safe and happy summer holiday.

Faculty Observer

Mr. Vrantsidis reported the following on behalf of the Faculty:

- The hallways of St. Clair College have been bustling with students in one of the busiest May/June time periods in history, due to the Spring 2018 intake.
- Faculty had the opportunity to participate in the 3rd Annual Faculty Retreat and Professional Development day, hosted at the St. Clair Centre for the Arts on Wednesday, June 20, 2018. Approximately one third of the faculty were in attendance.
- Zhiyuan Yan, Shilong Yang and Jeongmin Lee, students enrolled in the Robotics program, along with Faculty Advisor Marko Jovanovic, participated in a Robotics competition at Kunming Metallurgy College. Zhiyuan received a 1st place award, Shilong a 2nd place award and Jeongmin a 3rd place award.

- Maddie Merner, Brian McMillan and Adam Gaiarin, students in the Civil Engineering Technology program, along with Faculty Advisor Frank Spagnuolo, participated in the China Skills 2018 Surveying Competition at Kunming College. The group were goodwill ambassadors for St. Clair College, and a great experience was had by all participants.
- Students enrolled in the Entertainment Technology program with their Program Coordinator, Dan Rehel, in cooperation with Impact Wrestling, filmed two nights of live professional wrestling in the Classic Gym on June 1 and 2, 2018. This programming is normally filmed at Universal Studios in Orlando, FL and was a wonderful opportunity for St. Clair College. More than 1,200 spectators attended over the two nights. This program airs in over 120 countries, including Canada, on Thursday evenings on the Fight Network and GameTV, as well as being digitally streamed on the Global Wrestling Network.
- Students from the Journalism and Media Convergence programs participated in the 2018 Broadcast Educators Association of Canada Competition:
 - Angelica Hagger and Alyssa Horrobin of the Media Convergence program won in the Newscast/News Magazine category.
 - Sanjay Maru of the Media Convergence program was runner up in the English Story category with his “Distracted Driving” submission.
 - Ryan Percy of the Journalism program was runner up for his “News Magazine” podcast in the Podcast/Current Affairs Show category.

Mr. Vrantsidis wished the Board members an enjoyable summer vacation.

At this time, the Board Chair introduced Ms. K. Clement, the incoming Student Representative on the Board of Governors for the 2018/2019 year.

4.0 **President’s Report**

The Chair called on the President to present her report to the Board. The President reported on the following activities:

- The 2018 Skills Canada Competition took place in Edmonton, AB on June 4 and 5, 2018 and two St. Clair College students were awarded medals:
 - Ashley Doe earned a gold medal in IT Software Solutions for Business.
 - Chris Fehr earned a silver medal in Mechanical CAD.

- These placements qualify both students to join Team Canada for the World Skills competition in Kazan, Russia in 2019.
 - The President gave each of the students a scholarship for their efforts.
- The 16th Annual Foundation Invitational Golf Tournament was held on Monday, June 4, 2018 at Sutton Creek Golf Club.
- The Alumni and Friends Golf Tournament will be held on Sunday, July 8, 2018 at Sutton Creek.
- The St. Clair College Video Gaming and eSports Festival; Saints Gaming Live, was held at the SCC SportsPlex on June 9 and 10, 2018. There were approximately 510 attendees with 4,106 viewers on Twitch and 248,506 views on YouTube.
- Mr. Ted Farron received an Honourary Diploma in Culinary Management on Monday, June 11, 2018 during the first session of the College's 51st Annual Convocation.
- St. Clair College announced its downtown campus expansion on Tuesday, June 19, 2018. Construction has officially begun and the classroom space will be ready for occupancy for the first day of classes in September.
- On Thursday, June 21, 2018, the President announced organizational changes, effective July 1, 2018, aimed at strengthening services to our students, staff and the community we serve. With the retirement of Mr. Barsanti, it is appropriate that organizational changes be done at this time to strategically address the institutional goals, and to streamline and utilize the individual strengths of the Senior Team.
- The June 26, 2018 meeting will mark the final Board of Governors meeting for Mr. Barsanti, Vice President, Student Services and Administration. The President thanked him on behalf of the Senior Team and the Board of Governors, for his many contributions to St. Clair College and wished him well in his retirement.
- St. Clair College's annual Staff Appreciation Day was held on Friday, June 22, 2018 with a change in venue to the Classic Gym. Over 500 people attended the event, celebrating the accomplishments of employees:
 - 12 employees received their 25 year service pins.
 - 25 employees received their Retirement Watch.
 - 57 new employees have joined the St. Clair family since July 2017.

The Employee Excellence Awards for 2017/2018 were awarded to:

- Support Staff – Teresa Brister
 - Faculty – Joy Kemble
 - Administrator – Dan Rorai
 - Team Excellence – Payroll Department; Mary Beth Lamantia, Shelley Girard, Dawna Pastorius, Vicki Middleton and Vanessa Burke.
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- The College hosted Ambassadors from the Philippines, Kyrgyzstan, Zambia and Trinidad and Tobago, May 28 – May 30, 2018. The visit assisted in developing relations and to encourage recruitment from these countries. The President received letters from Embassy Connections Canada and the High Commissioner of the Republic of Trinidad and Tobago extending their gratitude and wonderful impressions of St. Clair College.
 - The 2018/2019 Strategic Plan was distributed to staff at the Appreciation Day, a copy of which can be found in the Board portfolios.
 - The 2017/2018 Graduation Yearbook, compliments of the SRC, was distributed at all sessions of the 51st Annual Convocation and is available at locations throughout the College. A copy can be found in the Board portfolios.
 - The President noted that the media stories have been sent to the Board members electronically and are posted on the portal.

The President's report is attached to the minutes as Item #4.0.

5.0 **Consent Agenda**

The Chair noted the following item that has been provided on the Consent Agenda for information:

5.1 Draft 2018/2019 Board Meeting and Event Schedule

RESOLVED THAT the Board of Governors receive and approve the contents contained in the Consent Agenda of the June 26, 2018 Full Board meeting, as presented.

6.0 Business Arising

6.1 Appointment of a Member to the Foundation Board

Mr. D. Allen has served in the capacity of the Board Member appointed to the Foundation Board for the past two terms. Mr. Allen has agreed to remain as the Governor representative to the Foundation Board for 2018/2019.

As such, the Chair brought a motion forward for the Board of Governors to approve the appointment of Mr. D. Allen to serve as the Board of Governors representative on the Foundation Board for the period of 2018/2019, it was,

RESOLVED THAT the Board of Governors approve the appointment of Mr. D. Allen as the Board of Governors representative on the Foundation Board for the period of 2018/2019.

6.2 Alumni Association Report

At this time, the President introduced Ms. M. Burke, the new Executive Director of the Advancement Office. Ms. Burke then introduced Mr. Malanfant, President of the Alumni Association, to deliver the Alumni Association year-end report.

Mr. Malanfant provided a PowerPoint presentation for the Board and he highlighted the following key points:

- St. Clair College Alumni Association Objectives
- 2018 Alumni Association Board of Directors
- Alumni Branding and Marketing
 - Alumni Social Media
 - Marketing in the Community
 - Alumni Events
 - Alumni Merchandise Branding
- Alumni Association Outreach
- Community Events and Sponsorships
- Student Group Sponsorships
- Alumni Growth and Engagement
- Alumni Walls of Distinction
 - Windsor and Chatham Campuses

- Alumni Homecoming; Windsor and Chatham
- College Support
- Academic Tower – Alumni Strategic Partnership
- Alumni Bridges to the Community
- Alumni Bridges to the Foundation
- 2017/2018 Alumni Annual Report

Mr. Allen thanked Mr. Malenfant for his presentation. The Alumni Association Annual Report presentation is attached as Item #6.2

6.3 Foundation Board Report

Ms. Burke introduced Mr. C. Hotham, President of the St. Clair College Foundation, to provide the Foundation year-end report.

Mr. Hotham provided a PowerPoint presentation for the Board and reported on the following initiatives:

- St. Clair College Foundation Mission
- 2017/2018 Foundation Board of Directors
- Foundation Scholarships
 - Annual Awards
 - Endowments
 - Sample Criteria
- Scholarships/Application Process
- Endowment Payouts 2017/2018: \$320,440 – 451 Scholarships
- Annual Payouts 2017/2018: \$139,971 – 185 Scholarships
- New Scholarships
 - New 2017/2018 Scholarships
- Portfolio Summary
- Foundation investments as of March 31, 2018
- Foundation Updates
 - Operating Bylaws
 - Investment Policy
 - Endowment Management Policy
 - Business Process Document

- Annual Endowment Donor Letter and Report

Mr. Hotham thanked the President and Senior Management Team for working with the Foundation and helping them to reach their goals.

Mr. Allen thanked Mr. Hotham for his presentation. The St. Clair College Foundation presentation is attached Item #6.3.

6.4 Executive Plan for the Summer Months (Board By Laws, Article 38.3)

The Chair reminded the Board members of the By Law that established the Executive Committee, consisting of the President, the Board Chair and the Vice Chair to serve as a standing committee in the event that Board approval was required on an urgent basis. The Chair proposed the Committee operate during the summer months as follows:

- The Executive Committee will meet as required.
- The Executive Committee may call a meeting of the Full Board should an urgent matter require input from all Board members. An urgent meeting could take place through teleconference, if required.
- The Executive Committee will report back to the Board at the September Board meeting on any matters that the Committee approved over the summer months on behalf of the Board.

6.5 KPI Surveys (Regulation 34/03, Article 8.2a)

The President provided an update to the Board on this item.

- As previously reported, because of the delayed administration of the KPI Surveys for the 2017/2018 academic year, as well as the provincial elections, the colleges have not yet received the KPI Survey results.
- It is anticipated that results will be available in the next four to eight weeks. Once received, a report will be provided to the Board.

7.0 **Approval Items**

Dr. K. Blanchette exited the meeting as he previously declared conflict on this item.

Mr. Habash introduced Mr. Danelon, Chair, School of Engineering Technologies as the programs, if approved, will become part of the portfolio of this school. He then reviewed the program proposals and he highlighted the following key points:

7.1 Manufacturing Engineering Technology Advanced Diploma – Advanced Production Management Program
Manufacturing Engineering Technician – Integrated Process Maintenance, Diploma Program

- These programs have a common core curriculum for the first two years, with the goal being to have the student continue to the 3rd year to complete the advanced diploma. The third year of the program will provide leadership and supervision skills. The provided budget is based on this model.
- The programs were developed in cooperation with the Industry Action Committee, as a result of a request from industry, specifically, a program that includes a cooperative education program in the processing/manufacturing or bottling environment.
- These programs prepare students with the specialized skills necessary in the modern manufacturing sector. Students will attain a unique blend of theoretical knowledge and advanced practical skills used throughout the manufacturing environment.
- There are five colleges in Ontario that offer a program similar to the Manufacturing Engineering Technician – Integrated Process Maintenance program. Only two of the five are in the same region as St. Clair College.
- There are two colleges in Ontario which offer the same program as Manufacturing Engineering Technology – Advanced Production Management. Both of these colleges are in the same region as St. Clair College.
- The launch of these programs in Windsor-Essex and Chatham-Kent should be well received.
- Industry has committed to accepting St. Clair students as part of the cooperative education component of the program.
- Enrolment for year one is for 48 students with budgeting for 20 of these students to be International.
- Co-operative education is an optional component and therefore we must ensure that there are placement opportunities for all enrolled students.
- The 8 year Net Present Value (NPV) for the program is a positive \$476,211.
- Initial start-up costs for the programs are \$250,000; \$150,000 for equipment and \$100,000 for renovations. These costs are included in the budget, however may in some part be supported by industry partners.

- There will be a full-time faculty assigned to this program, assigned from another program.

After a brief discussion it was,

RESOLVED THAT the Board of Governors receive and approve the Manufacturing Engineering Technician – Integrated Process Maintenance Ontario College Diploma and Manufacturing Engineering Technology – Advanced Production Management Ontario College Advanced Diploma programs, commencing in September 2019.

7.2 Electromechanical Engineering Technology – Robotic Systems Design, Advanced Diploma Program

- This three-year program was developed parallel to the two-year program and shares a significant portion of the existing curriculum. The third year of the program will add a capstone project that will require students to design, simulate, build, program and present a working manufacturing cell, demonstrating what they have learned in the program. The third year of the program adds a leadership and design component, as requested by industry in the community.
- This program is consistent with the Strategic Mandate Agreement 2, in the program area of Industrial and Machining, and will continue to strengthen programming in the area of skilled service occupations; meeting industry demand for qualified and skilled robotics, control and weld technicians. Graduates will contribute positively to the community and meet the shortage of a skilled workforce needed by our community, and our industry partners.
- Co-operative education is an optional component as it is a competitive selection process. It is the ultimate goal of the program to have sufficient opportunities for all students, however it is at this time, not guaranteed. Students who are not successful in obtaining a work placement will not be impeded in completing the program and graduating.
- In Figure 1. Applications to Comparator Program 2013 – 2017 Intake of Item #7.2, Humber College is included in the data, however in Figure 2. Registrations for Comparator Programs 2013 – 2017 Intakes, Humber College is not represented. This is because while they offer a three-year program, all registrations are accounted for in the enrolment of the two-year program. Mr. Habash apologized for this oversight and added that moving

forward, footnotes will be included with the graphs when anomalies arise to ensure the provided data is clear.

- The pro-forma budget was created to show the cost/revenue of the two programs combined, which accounts for the shared curriculum and related delivery costs. The 8 year Net Present Value (NPV) for the program is a positive \$2,132,936.
- Initial start-up costs for the program includes a \$250,000 capital expense. The goal is to offset some of these costs through donation from industry and grants.
- There will be no additional faculty required at this time.

After a brief discussion it was,

RESOLVED THAT the Board of Governors receive and approve the Electromechanical Engineering Technology – Robotic Systems Design, Advanced Diploma program, commencing in September 2019.

7.3 Power Engineering Techniques Certificate Program Power Engineering Technician Diploma Program

At this time, Mr. Habash introduced Dave Belanger, Coordinator, Power Engineering Technology Advanced Diploma program.

- The existing Power Engineering Technology Advanced Diploma program allows students to achieve their second class operating engineer license through the Technical Standards and Safety Authority (TSSA), allowing them to operate and maintain the energy components of power plants.
- St. Clair College is one of only two second class accredited Power Engineering Technology programs in all of Canada.
- The Power Engineering Techniques program will prepare students with an introduction to relevant aspects of power generation and maintenance operation and will be a TSSA accredited fourth class Power Engineering program, allowing successful students to write the 4A and 4B TSSA exams. Students will require a three month work placement to obtain the mandatory on-site steam time in order to receive their fourth class certificate or qualification.
- The Power Engineering Technician program will prepare students with an introduction to relevant aspects of power generation and maintenance

operation and will be a TSSA accredited third class Power Engineering program, allowing successful students to write the 3A1, 3A2, 3B1 and 3B2 TSSA exams. Students will require a one month work placement to obtain the mandatory on-site steam time in order to receive their third class certificate or qualification.

- This model of delivery offers exit points at years one and two and does not require students to complete the advanced diploma to be employable. This will assist with retention and attrition.
- Only one other institution in the Ontario College system; Cambrian College, offers all three levels of the Power Engineering program.
- This model will also attract applicants from other colleges to transfer into the third year of St. Clair's program.
- The pro-forma budget shows the cost/revenue of all three programs combined as they will share curriculum and related delivery costs.
- The 8 year Net Present Value (NPV) for the program is a positive \$209,631.

After a brief discussion it was,

RESOLVED THAT the Board of Governors receive and approve the Power Engineering Techniques Certificate Program and the Power Engineering Technician Diploma Program, commencing in September 2019.

8.0 **New Business**

8.1 Audit Committee Report

Mr. E. Sovran, Chair of the Audit Committee, reported the following on this item:

- The Audit Committee Meeting was held on Tuesday, June 5, 2018 at 9:00 a.m. and quorum was met.
- The minutes of the meetings held on June 6, 2017 and February 12, 2018 were approved.
- Mr. Jones provided the financial statements and highlighted all of the significant items.
- Ms. C. Swift, Partner and Ms. A. Piccolo, Senior Manager at KPMG presented the Audit Findings Report to the Audit Committee.

- Ms. Swift thanked College administration and staff for assisting KPMG in completing the audit work.
- The 2018 fiscal year was the first of five years that KPMG will be completing the College audit. The College's five year contract with KPMG will end with the 2022 fiscal year. The 2019 fiscal year will be the second audit year.
- There were no significant changes in KPMG's planned audit approach presented to the Audit Committee in February 2018.
- The excess of revenue over expenses was \$13,305,511, representing an 83% increase over the previous year.
- KPMG stated that it will be issuing an unqualified opinion on the College's financial statements and commented on the following:
 - The approval date of the financial statements will be June 26, 2018.
 - KPMG will issue the St. Clair College financial statements, once approved by the Board of Governors.
 - Based on the audit procedures performed, including discussions with management, KPMG did not identify any significant financial reporting risks that would impact the College's financial reporting.
 - KPMG did not identify any differences that were corrected or remain uncorrected.
 - KPMG did not find any exceptions relating to fraud risk as a result of the audit.
 - KPMG did not identify any significant weaknesses in internal controls or financial reporting processes.
 - KPMG was satisfied with the reasonability of the accounting estimates taken.
 - KPMG indicated the presentation and disclosure of the consolidated financial statements are in accordance with the College's financial reporting framework, which is Canadian Public Sector Accounting Standards.
 - The Management Representation letter will be signed by Mr. M. Jones and Ms. S. Armstrong.
 - One legal confirmation letter was outstanding at the time of the meeting. This letter has subsequently been received by KPMG.

After a brief discussion it was,

RESOLVED THAT the Board of
Governors approve the Audit
Committee Report for the Year
Ended March 31, 2018.

8.2 Audited Consolidated Financial Statements for the Year Ended March 31, 2018 for Submission to the Ministry.

Mr. Jones began by introducing Ms. S. Armstrong and thanked the Finance Department for their hard work during the fiscal year end and the audit process.

Mr. Jones then highlighted the following significant items on the financial statements:

Assets:

- Cash and Temporary Investment total \$63.4 million. This is higher than the previous fiscal year by \$35.4 million. This is primarily due to the following:
 - The transition to continuous student intakes.
 - Payments toward future semesters.
 - The timing associated with the International student visa application process.
- Accounts Receivable is \$12.3 million, consistent with the previous fiscal year.
- Long-Term Investments which are held by the St. Clair College Foundation have a market value of \$9.5 million and are consistent with the previous fiscal year.
- Capital Assets have a net book value of \$167.7 million and have increased by \$8 million from the previous fiscal year.
- Cost of Capital Assets has increased by \$15.1 million from the previous fiscal year. This is primarily due to the following:
- Buildings have increased by \$10.6 million which comes as a result of:
 - Improvements that were made through the Strategic Investment Fund (SIF) projects.
 - Classroom renovations.

- Contribution of the Student Life Centre from the Student Representative Council (SRC) and the Student Centre expansion from Thames Students Incorporated (TSI).
- Site Improvements have increased by \$715,000 due to the SIF projects and the Campus Beautification initiative.
- Equipment has increased \$3.4 million over the last fiscal year which can be attributed to the following:
 - Grants for academic and apprenticeship equipment.
 - Improvements at the Residence.
 - Improvements at St. Clair College Centre for the Arts.

Liabilities:

- Accounts Payable and Accrued Liabilities are at \$12.3 million. This represents an increase of \$3.8 million over last fiscal year. This is primarily due to:
 - Higher value accounts payable invoices related to construction projects and capital grants.
 - Higher accrued liabilities related to agent commissions and student refunds.
 - Higher funds held on behalf of SRC due to increased enrolment.
- Deferred Revenue is \$37.3 million which is higher than the previous fiscal year by \$25.1 million. This is primarily due to:
 - Sports Park levy.
 - An increase in the International student recovery grant deferral, due to higher enrolment.
 - Cash payments from students toward future semesters.
 - Re-class of student receivable balances that are in a credit position.
- Vacation Pay Liability is \$5.6 million and is consistent with the prior fiscal year.
- Long Term Debt is \$14.5 million and is lower than the previous fiscal year by \$2.2 million.

- Deferred Capital Contributions is \$119.8 million. This is higher than the previous fiscal year by \$3.8 million and can be attributed to the SIF project, the contribution of the Student Life Centre from the SRC and Student Centre expansion from the TSI.

Net Assets:

- Total net assets are at \$60.8 million, an increase of \$13.3 million from the previous fiscal year.

Statement of Operations:

- The actual surplus is \$13.3 million, which can be attributed to revenue growth of \$11.3 million outpacing the increase in expenditures of \$5.9 million over the previous fiscal year.

Revenue:

- Tuition revenue is at \$46 million. This is an increase of \$8.6 million over the previous year that is primarily due to higher International student enrolment.
- Contract Training revenue is at \$25.5 million which is \$2.5 million above the previous fiscal year, due to higher enrolment at Ace Acumen.
- Other income of \$10.2 million represents an increase of \$2.9 million from the prior year. This is primarily due to the following:
 - Incremental revenue from the Skilled Trades Regional Training Centre.
 - Higher assessed International student insurance fees.
 - Higher interest income.
- Donation revenue of \$362,000 has decreased \$1.1 million from the previous fiscal year and can be attributed to an accounting adjustment that was completed in that year.
- Ancillary revenue is at \$9.7 million which represents a decrease of \$1 million from the prior fiscal year. This is primarily due to the following:
 - Lower revenue from parking operations.
 - Lower revenue from the St. Clair College Centre for the Arts.

Expenditures:

- Salaries and Benefits are at \$74.6 million, an increase of \$2.3 million from the previous fiscal year. This increase is primarily due to the following:
 - Incremental staffing costs at the Skilled Trades Regional Training Centre.
 - Compensation adjustments across all constituent groups.
 - Bill 148 implications.
- Operating Expenses of \$39.4 million have increased \$4.6 million from the prior year, primarily due to the following:
 - Agent commissions for International student recruitment.
 - Health benefits insurance for International students.
 - An increase in work study spending for students.

Mr. Jones stated that the report is attached to the Board Agenda as Item #8.2.

After a brief discussion it was

RESOLVED THAT the Board of
Governors approve the Audited
Consolidated Financial Statements
for the Year Ended March 31, 2018,
for submission to the Ministry.

8.3 Financial Monitoring Report

Mr. Jones reported the following on this item:

- The financial monitoring report was issued to provide the Board with the College's actual financial results for the fiscal year ended March 31, 2018, in comparison with the fiscal year budget.
- Summary of Revenues and Expenditures (Schedule 1)
 - Overall the total revenues exceeded budget by \$4.7 million and total expenditures were under budget by \$3.4 million, resulting in the \$13.3 million surplus, which was \$8.1 million higher from the net surplus budget of \$5.2 million.
- For the second consecutive year, the College reports 0 flags on the Financial Sustainability Metrics.

After a brief discussion it was,

RESOLVED THAT the Board of Governors receive the Financial Monitoring Report for the Fiscal Year Ended March 31, 2018 for Information.

8.4 Business Plan – Accrual Budget Template (MAESD) Format

Mr. Jones stated that this agenda item is a requirement of the Ministry of Advanced Education and Skills Development (MAESD) to receive Board approval for the 2018/2019 Budget submission to the Ministry. The intent of the Business Plan - Accrual Budget Template is to provide an indication of the College's projected financial position at March 31, 2019 based on information known to the College as at June 26, 2018. He stated that the following items are identified in the report:

- Statement of Operations
- Statement of Financial Position
 - Mr. Jones explained that there have been some updates made since the budget was reviewed in March 2018. At the time of the budget review, the College was estimating year-end account balances. Now that the actual balances at fiscal year-end have been audited, these numbers have to be utilized for the opening balances for budget projections.

Mr. Jones provided the Board with a brief overview of the information contained in the Business Plan.

After a brief discussion it was,

RESOLVED THAT the Board of Governors approve the Business Plan – Accrual Budget Template (MAESD Format) for submission to the Ministry.

8.5 Board Planning Session

The Board Planning Session will be held on November 2 – 3, 2018 at the Retro Suites in Chatham, ON.

- There will be discussion in the near future regarding:
 - The goals the Board would like to achieve at the Retreat.
 - The method of working to achieve these goals.

- More information will be provided as the agenda is developed.

9.0 Policy/By Law Review

9.1 By Laws 40 &41 – (1st Reading)

After a brief discussion, it was,

RESOLVED THAT the Board of Governors approve the 1st reading of By Laws 40 & 41, as presented.

10.0 Recognition of Retiring Governors

The Board Chair recognized two of the Governors who will be retiring from the Board as of August 31, 2018.

Mr. Colin Topliffe has served as the student representative to the Board for two separate terms. Mr. Allen thanked Colin for all of his support from a student and SRC perspective and for his contribution to the Board.

Ms. Lori Kempe has served two terms on the Board of Governors, beginning in September 2012 and was elected as Vice Chair for 2017/2018. Mr. Allen expressed appreciation for all of the work Lori has done, all of the insight and support that she has provided to the Board over the last six years. The Board wishes her all of the best.

11.0 Date of the Next Meeting

11.1 The date of the next Full Board Meeting will be held on Tuesday, September 25, 2018.

The Full Board meeting adjourned at 7:51p.m.

MISSION STATEMENT

Transforming lives and strengthening communities through high quality and accessible educational experiences that support career-readiness, innovation, and life-long learning.

ST. CLAIR COLLEGE OF APPLIED ARTS AND TECHNOLOGY

466th FULL BOARD MEETING

of the

BOARD OF GOVERNORS

NOTICE OF MEETING

DATE: Tuesday, June 26, 2018

TIME: 6:30 pm – Meeting

PLACE: Board Room #342, Windsor Campus, Windsor, ON.

**** NOTE:** Dinner will be served for Constituent Groups and Observers in the Staff Lounge at 5:45 p.m.

AGENDA

- 1.0 ADOPTION OF THE AGENDA AND DECLARATION OF CONFLICT OF INTEREST.
- 2.0 APPROVAL OF THE MINUTES OF THE FULL BOARD MEETING HELD ON TUESDAY, MAY 22, 2018, AT THE WINDSOR CAMPUS, WINDSOR, ON.
- 3.0 CONSTITUENT REPORTS
- 4.0 PRESIDENT'S REPORT
(Policy – Executive Limitations Communication & Counsel #2003-21)

Information Item –The President will present her report to the Board apprising the Board of any new developments since the last meeting.
- 5.0 CONSENT AGENDA
 - 5.1 Draft 2018/2019 Board Meeting and Event Schedule

Information Item – Administration has provided the Draft 2018/2019 Meeting and Event Schedule for the upcoming year, attached as Item #5.1.

6.0 BUSINESS ARISING

- 6.1 Appointment of a Member to the Foundation Board
(Policy #2003-11 Relationship to the Foundation)

Approval Item – The Board of Governors members will nominate and approve the appointment of a Board member to sit on the St. Clair College Foundation Board for the 2018/2019 year.

- 6.2 Alumni Association Report

Information Item – A report from the Alumni Association will be presented to the Board.

- 6.3 Foundation Board Report

Information Item – A report from the Foundation Board will be presented to the Board.

- 6.4 Executive Plan for the Summer Months
(Board By Laws, Article 38.3)

Information Item – The Board will discuss the Executive Committee operation for the summer months to deal with any Board action items, should they arise.

- 6.5 KPI Surveys
(Regulation 34/03, Article 8.2a)

Information Item – Administration will provide an update on the status of the KPI Surveys in regards to the provincial timeline.

7.0 APPROVAL ITEMS

- 7.1 Manufacturing Engineering Technology Advanced Diploma – Advanced Production Management Program
Manufacturing Engineering Technician – Integrated Process Maintenance, Diploma Program

Approval Item - The request for the new program, attached as item #7.1 will be presented.

- 7.2 Electromechanical Engineering Technology – Robotic System Design, Advanced Diploma Program

Approval Item - The request for the new program, attached as item #7.2 will be presented.

- 7.3 Power Engineering Techniques, Certificate Program
Power Engineering Technician, Diploma Program

Approval Item - The request for the new program, attached as item #7.3 will be presented.

8.0 NEW BUSINESS

- 8.1 Audit Committee Report

Approval Item – The Chair of the Audit Committee will present a brief report to the Board.

- 8.2 Audited Consolidated Financial Statements for the Year Ended March 31, 2018 for submission to the Ministry.

(Regulation 34/03, Article 9.1 Board Policy #2003-18, Budget Development, Board By Law 38.1)

Approval Item – Administration will present the Audited Financial Statements for the year ended March 31, 2018, attached as Item #8.2 for Board approval as required by the Ministry of Advanced Education and Skills Development (MAESD).

- 8.3 Financial Monitoring Report

Information Item – An update will be given to the Board with respect to the financial results for the Fiscal Year Ended March 31, 2018, attached as Item #8.3.

- 8.4 Business Plan – Accrual Budget Template (MAESD) Formal

Approval Item – The rationale is provided for Board approval, attached as item #8.4.

- 8.5 Board Planning Session

Information Item – An update will be given to the Board with respect to the Board Retreat. The Retreat is scheduled for November 2 and 3, 2018 at The Retro Suites, Chatham, ON.

9.0 POLICY/BY LAW REVIEW

- 9.1 By Laws 40 & 41 - (1st Reading)

Approval Item – The Board will review Board By Laws 40 & 41 for approval, attached as Item #9.1.

10.0 RECOGNITION OF RETIRING GOVERNORS

11.0 DATE OF THE NEXT MEETING

- 11.1 The next Full Board will be held on Tuesday, September 25, 2018.

St. Clair College In The News

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Drumming For Mental Health

The Square - 16 May 2018



The 12 annual Jeff Burrows 24-Hour Drum Marathon takes place at Good Time Charly beginning 25 May 2018.

Photo by Ian Shalapata.

(WINDSOR, ON) – The provincial underfunding of mental health treatment is central to the 12th annual Jeff Burrows 24-hour Drum Marathon. The LiUNA 625 sponsored all ages event takes place at Good Time Charly with a kickoff party at 4pm on May 25.

Tea Party drummer Jeff Burrows will take his place behind the kit beginning at midnight and will be accompanied by 27 acts including local entertainers Dead River Kings, Norm Ackland, The Blues Side, and Twisted Sisters.

Tickets are \$10 and all proceeds from this year's annual event will go to helping House of Sophrosyne, Maryvale Adolescent and Family Services, Harmony in Action, and St Clair College Scholarship Fund.

City and St. Clair College looking at downtown library and classroom space



Windsor Mayor Drew Dilkens comments on the legalization of marijuana in council chambers on March 26, 2018. (Rich Garton / CTV Windsor)

CTV Windsor - Friday, May 25, 2018

Windsor's mayor says the city is in discussions with St. Clair College about construction of an integrated library and classroom space downtown.

Mayor Drew Dilkens says it would be about 90,000 square feet, a new central library and St. Clair classroom student space.

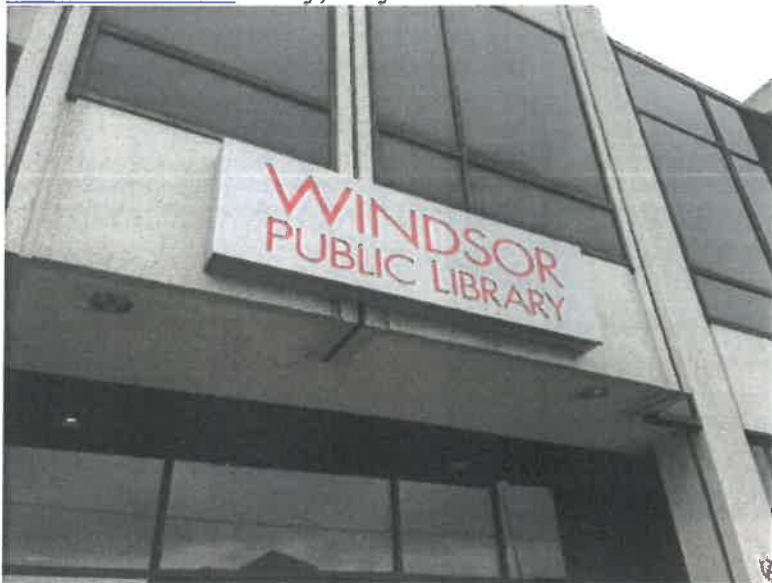
Dilkens says he would be looking to bring in a private sector developer to build, pay for and operate a student residence.

He says the space could accommodate as many as 2,000 students in the downtown core.

The timeline for the project would be three to five years.

UPDATE: Talks Underway On A Joint Central Library And St. Clair College Classroom Building

[AM800 CKLW](#) - Friday, May 25th 2018



AM800 file photo

Talks are underway for a joint downtown Windsor library and St. Clair College classrooms.

Mayor Drew Dilkens and College President Patti France are exploring the idea of a new building downtown that will address the growing number of students attending the college and at the same time, find a new permanent location for the Windsor Public Library branch on Ouellette Ave.

"The timing is perfect for this," says Mayor Drew Dilkens.

The current Central Library has been sold to the Downtown Mission to serve the homeless and create some affordable housing.

The library has to vacate that location by June 2019 and will move to a temporary location until a permanent one is built.

Dilkens says the classrooms would attract about 2,000 students downtown and he is also looking to approach a private developer to build student residences.

"We are looking to build a building that is about 90,000 sq. ft. and the beauty of this is that it will energize the library space but also make the classroom space more interesting as well."

He called it a 'massive piece toward downtown redevelopment', although the project would still be three to five years away.

"We know that a 90,000 sq. ft. building would probably be in the \$40-\$50-million range to construct," he says. "We are looking down the road to plan this out properly to make sure we are not taking on additional debt."



AM800 File Photo of St Clair College, September 2015 (Photo by Zander Broeckel)

St. Clair College President Patti France says the college is growing and needs room to expand.

"We are looking for capacity, additional capacity, number one and number two we want to continue the vision to support the city in bringing more students downtown.

France says the downtown appeals to students.

"A lot of our students and they are international students, are actually finding housing downtown and want to live in the downtown area," says France. "So certainly if our students can go to school downtown and live downtown, it is more convenient for them and they don't require public transportation as much."

She adds the college is currently looking for some short-term space downtown to house new programs which will be taught in the fall.

City, St. Clair College tout plan for 90,000-square-foot mixed-use library in downtown core

The city and St. Clair College are in discussions to build a mixed-use library in the downtown core that would cater to 2,000 new students and encourage private-sector construction of a new student residence.

Windsor Star - May 27, 2018



The Halifax Central Library, which was opened in December 2014 at a cost of \$57.6 million, is being cited as an example of the type of building Windsor could build for its new downtown library. Tony Caldwell / Postmedia Wire

The city and St. Clair College are in discussions to build a mixed-use library in the downtown core that would cater to 2,000 new students and encourage private-sector construction of a new student residence.

“It’s a really exciting opportunity for the downtown,” said Windsor Mayor Drew Dilkens, also the chair of the Windsor Public Library Board. “It could be absolutely amazing.”

The proposal calls for a new, 90,000 square-foot building that would house the central library branch along with college classroom space. The influx of new students in addition to the students already attending class in the core could act as “another catalyst” to spur a private-sector developer to build a student residence downtown, said Dilkens.

“Our students want to live downtown. That’s where they want to be,” said St. Clair College president Patti France. “They could live downtown, they could go to class downtown. It would be ideal.”

St. Clair College had about 9,000 students in the fall and anticipates that number will climb to 11,000 next year. More and more programs are moving into the core, including data analytics, business, and a social justice and legal studies program. The St. Clair College Centre for the Arts is already downtown, as is the Mediaplex, which hosts journalism and public relations programs.

“We’re going to have new intake so there’s a certainly an opportunity if someone is interested in building a residence,” said France. “It would be a win, win, win. It would be a win for the college and the students, a win for the city and a win for the community from an economic perspective.”

The Downtown Mission bought the existing Central Library building for \$3.6 million and the library needs to find a temporary home by June of next year before settling on a permanent location. The proposed deal with St. Clair College would take between three and five years to complete, said Dilkens.

St. Clair College already has about 1,000 students downtown and the University of Windsor now has a “decent footprint” after taking over the downtown Armouries and the former Windsor Star building on Ferry Street, said the mayor. There’s a potential for 600 law students at the Paul Martin Building. The new library proposal would bring in an additional 2,000 students.

“It could be the biggest campus in the downtown core,” said Dilkens.

Numbers like that could prove enticing for developers to construct and operate a student residence and the city will work to help make that happen, said Dilkens.

“This is another project that could be a catalyst for private sector development,” said the mayor.

Specifics need to be ironed out but Dilkens envisioned the library occupying about 50,000 square feet in the building and the college using the remaining 40,000 square feet. He said libraries were now a place for people to come together and cited a new \$57.6-million library in Halifax as an example of what could be done in Windsor.

“Libraries have become community hubs,” said Dilkens. “They are miniature community centres.”

Dilkens wouldn’t speculate on possible locations for fear of driving up land prices, but acknowledged there were a limited number of suitable sites in the core for a project that size.

St. Clair Fashion Students Create Kids MRI Gowns

AM800 CKLW - Tuesday, May 29th 2018



St. Clair College Fashion Design Program Coordinator Elaine Chatwood, with model Jase Winter, May 29, 2018 (by AM800's Peter Langille)

Kids who need to get an MRI at Windsor Regional Hospital should be a little less nervous in the future.

Students in the Fashion Design Program at St. Clair College have created unique MRI gowns for the very young patients aged three to six years old.

Program coordinator Elaine Chatwood says the gowns were made from scratch, including the printing of the fabric.

"They hand carved a block and then block printed the fabric so they also knew they had to keep in mind their target market and part of it was research into different motifs for kids," says Chatwood.

Student Nikki Winter came up with the design the students used to make the gowns.

"Well I just wanted something comfortable, for the kids and something bright, you know it's sad kids have to wear these things," Winter says. "It was just an idea that came to me and having the wrap front on the top was something that, you know easy access for people."



St. Clair Fashion Program student Nikki Winter, with Program Coordinator Elaine Chatwood and models Jase and Nathalie, May 29, 2018 (by AM800's Peter Langille)

Holly Nelson, Director of Diagnostic Imaging at Windsor Regional Hospital, says it will help keep the kids from getting upset.

"It'll be a distraction for the kids, right. When the kids come they're so nervous sometimes and so just something to give them a bit of a distraction, we have videos on the scanner now so that helps. This is just a starting point and would be a nice distraction for the children," says Nelson.

Up to 30 paediatric MRI's are done each month.

St. Clair College donates MRI gowns for kids

CBC News · May 29, 2018



Nikki Winter poses with her three-year-old son, Jase Jackson, who was modelling MRI gowns Winter designed for Windsor Regional Hospital. (Dale Molnar CBC News)

Fashion design students at St. Clair College have donated about a dozen MRI gowns to Windsor Regional Hospital for children to wear.

The students made the gowns by hand with the help of a computer design program.

The two-piece outfits look a little bit like a karate outfit but instead of just white they come in a variety of printed patterns and colours. Some have little kittens on them, others fruit and rabbits.

"Mainly they wanted something light-weight, cotton because it can get warm in there," said Elaine Chatwood, coordinator of the fashion design program.

Second year students submitted designs and one was chosen by the first year students who did the printing and sewing.



A rack of new MRI gowns sit at Windsor Regional Hospital after being donated by St. Clair College. (Dale Molnar/CBC)

Nikki Winter, who has since graduated, designed the patterns that were chosen to be printed.

"I think it's amazing. I think it's a great thing. I think it's great that every year we pick something to do for the community," said Winter, whose three-year-old son Jase Jackson helped model the attire for the cameras Tuesday.

The head of diagnostic imaging at WRH says the playful designs will help ease the fears of children who are about to undergo an MRI.

"When they come in they're a little nervous. They're getting a medical exam done. It's just a nice distraction for them so we can kinda talk about the gown and distract them from the actual test that's going to be started," said Colleen Nelson.



The head of diagnostic imaging at WRH says the playful designs will help ease the fears of children who are about to undergo an MRI. (Dale Molnar/CBC)

The hospital performs about 20 to 30 MRI's on children a year.

The gowns are said to be more durable, washable and more comfortable to wear because they come with a top and pants.

The sleeves are loose in case a child has an IV in their arm.

Windsor's biggest ever televised wrestling event to rattle St. Clair College

Windsor's Scott D'Amore will bring a large-scale TV wrestling event to Windsor that will be seen in 120-plus countries.

Windsor Star - May 29, 2018

Windsor's Scott D'Amore started his local wrestling dream a quarter century ago as a 19-year-old kid with more guts than know-how.

Now the seasoned wrestling impresario will bring a large-scale TV event to Windsor that will be seen in 120-plus countries.

"It really is a production size that Windsor very rarely sees," D'Amore said this week. "And one thing that's important to us: we sourced as much as possible locally. As a guy who was born and raised here and is still a Windsor guy, it's great to bring something like this to the community — and for so many people to get an opportunity to work on something of this scale."

People will get to see the real drama aspect of wrestling

Far and away the largest televised wrestling show ever shot in Windsor — four episodes of Impact Wrestling, filmed with some 50 performers and 70 crew members — will rattle St. Clair College this weekend.



Scott D'Amore, vice-president of Impact Wrestling at St. Clair College where Impact Wrestling episodes will be held and broadcast around the globe June 1-2. Nick Brancaccio / Windsor Star

And the 43-year-old D'Amore, promoted this year to executive vice-president of Impact Wrestling, will pull the strings in his hometown — the place where he helped launch Border City Wrestling.

It was at a donut shop. At midnight.

He met with the Canadian Destroyer, Doug Chevalier, who trained D'Amore at wrestling, and Chuck Fader, a local music promoter to chat about their favourite topic in a city that has produced wrestling legends Killer Kowalski and Abdullah the Butcher.

The rest is history.

“I was just a young hungry guy,” D’Amore recalled about the discussion that spawned Border City Wrestling in 1993. “I had two friends. One was an experienced wrestling trainer, the other had been a rock ‘n’ roll and punk music promoter who was a fan of wrestling.

“The three of us sat down at Snackin Good Donuts one night around midnight and hatched this completely ridiculous plan to start a wrestling company. And I’m sitting here 25 years later having had The Rock and Rey Mysterio and Bret Hart and everybody else come through.”



Moose is kicked by Caleb Konley at a WrestleCon match April 6, 2018, in New Orleans. Courtesy of Impact Wrestling / Windsor Star

Other wrestling icons who have tangled in Border City Wrestling productions include Edge, Christian, Chris Jericho, D’Lo Brown and many more.

D’Amore did more than arrange fights, of course. He also fought, from 1993 to 2000, making it as high as WWF (now WWE) undercards. Plus, he rassled around the world, including Europe and Japan at the renowned Ryōgoku Sumo Hall.

“A lot of my friends said they used to love waking up hung over on a Saturday or Sunday morning and turning on the TV and seeing who was going to beat the heck out of me that week,” D’Amore recalled. “But, hey, it was a great experience.”



Scott D’Amore, left, vice-president of Impact Wrestling, meets with Jeff Kavanaugh at St. Clair College gym where Impact Wrestling episodes will be held and broadcast around the globe June 1-2. Nick Brancaccio / Windsor Star

He logged hour after hour on the road and in the ring, sometimes fighting seven days a week and twice on Sunday.

He has had shoulder surgery and four knee surgeries and has a plate and four screws in his hand. But the time in 1998 when he fractured his neck — at a little arena in northern Manitoba, in a town whose name he never even knew — remains most frightening.

He was performing a classic wrestling takedown called a DDT, going head first into the mat, when an injured shoulder gave out and he landed on his head. He lay quadriplegic for a horrifying 90 seconds.

“It was one of the scariest moments of my life, not being able to move,” D’Amore said.

Edge played with the crowd while D’Amore felt tingling in his fingers and toes, and eventually a reduced show went on.

That was then, this is now. D’Amore works behind the scenes these days, as he will for the big show Friday and Saturday: Border City Wrestling Presents Impact Wrestling. Impact Wrestling — formerly Total Nonstop Action Wrestling — owned by Anthem Entertainment, airs on Fight Network in Canada and on many other networks around the world.

The two nights at St. Clair College’s main campus will form four weekly episodes of Impact Wrestling, the organization’s first entire shows taped in Windsor.



Austin Aries tries to recover in previous Impact Wrestling action. Courtesy of Impact Wrestling / Windsor Star

“People will get to see the real drama aspect of wrestling,” D’Amore said. “With this being a television taping for worldwide distribution you’ll see a lot more back and forth and you’ll see some of the Shakespeare, as we call it.”

Part of the theatrics will include stars Austin Aries and Katarina, both former WWE talent, and Quinn (Moose) Ojinnaka, a former NFL offensive lineman who has huddled with both Peyton Manning and Tom Brady.



Moose dropkicks Matanza from Lucha Underground on April 6, 2018, at WrestleCon in New Orleans. Courtesy of Impact Wrestling / Windsor Star

Moose actually trained for professional wrestling in Windsor, at D'Amore's Can-Am Wrestling School.

“This is like a homecoming for me,” Moose said. “Windsor’s my second home. I trained there and I’ve done shows there. Without Scott, I wouldn’t be where I am today. He’s definitely the biggest key to my success. He taught me pretty much everything I know.”

ELECTION PROFILE: Drew Simpson

[Chatham This Week](#), - Thursday, May 31, 2018



Drew Simpson, an independent candidate in Chatham-Kent-Leamington, sent Chatham-Kent This Week a bio he wrote.

He said he is a Chatham native who has worked in the community. He said he wants to see a new high school built with Ursuline College Chatham converted into an elementary school.

“As a former student of the community I see that education and stable freedoms for learning are key,” he wrote. “That’s why I would wish to see the opening of a new high school placed near or adjacent to St. Clair College dedicated to the growth of this community.

“To me education and freedom of expression to argue and push the rules of conventional knowledge is necessary for students not to be conformist but learn through failure by asking questions and be all the more wiser to ensure their survival, prosperity and growth.”

According to a news release he sent in February, Simpson is a serving member of the Essex and Kent Scottish Regiment and a Royal Military College of Canada student.

The release stated he has an “ongoing” cross-disciplinary degree in humanism from Kings University College at Western University and a diploma from St. Clair College in business, border services and general arts and science.

First Responders Recognised On Survivor Day

Blackburn News - June 2, 2018

Survivors of cardiac arrest turned out Friday to thank the first responders who saved their lives.

Hundreds of people, including paramedics, firefighters, police officers, dispatchers, hospital personnel, lab technicians and Good Samaritans gathered at the St. Clair Centre for the Arts for the seventh annual Essex-Windsor EMS Survivor Day. The event is a chance for those saved from potential death to thank those who had a hand in saving them.

The Survivor Day was presided over by Essex-Windsor EMS Chief Bruce Krauter, who pointed out 258 cardiac patients were cared for in 2017. These are defined as those requiring artificial means to bring back a pulse and respiration.

Windsor emergency room physician Dr. Paul Bradford added that before the first Survivor Day, there were only six survivors. This year there are 46 who recovered and went back to their homes.

One of the survivors attending the event was Jennifer Svenson of Kingsville. Last January her heart stopped beating when she came in contact with a 2,000-volt electric shock. She survived because of the efforts of paramedics who answered the call.

Svenson declined to speak on tape, but one of the paramedics who answered the call, Nicole Awram, described the environment she encountered.

“Pure chaos,” said Awram. “But that’s what we were trained to work in, pure chaos. Me and my colleagues, we just walked in, did our jobs and got her out as quick as we could.”

Richard Tychkowski of Windsor was another patient who survived a near-fatal heart episode. Having a history of heart trouble, Tychkowski said the most recent event could have finished him if it wasn’t for EMS and Windsor firefighters who helped.



Cardiac arrest survivor Richard Tychkowski poses with some of the first responders who helped him during the 7th Survivor Day at the St. Clair Centre for the Arts, Windsor, June 1, 2018. Photo by Mark Brown/Blackburn News.

“Even my family doctor told me that according to the readings that she received, she was amazed that I survived, so I guess my prognosis was not good,” said Tychkowski with a laugh.

Survivor Day recognised first responders representing agencies throughout Windsor-Essex.

Record-breaking amount raised at 24-Hour Drum Marathon



CTV Windsor - June 5, 2018

The beat of a drum allowed a local musician to dole out a lot of money to four organizations in need.

Jeff Burrows, from The Tea Party, recently held his 12th annual 24-Hour Drum Marathon.

The event raised \$40,000, which will be shared between Harmony in Action, House of Sophrosyne, Maryvale and a Scholarship Program at St. Clair College.

Burrows also committed to giving to those organizations for four more years.

Auto Parts Makers Gather In Windsor

AM800 CKLW – June 6, 2018



AM800 file photo of the St. Clair Centre for the Arts on Riverside Dr. October 2014

Canada's auto parts makers are gathered today at the St. Clair Centre for the Arts in Windsor.

The Automotive Parts Manufacturers Association had to rapidly relocate the event from Caesars Windsor when it became clear the labour disruption was not ending soon enough.

Despite the re-location, APMA Chair Roy Verstraete says they have not had any exhibitors pull out of the event.

The theme of this year's conference is "smarter, lighter, faster, stronger."

"We're looking at things like industry 4.0, we're looking at smart factories and we have some amazing speakers," says Verstraete.

Among the events taking place through the day are several discussion and panel sessions including one focused on NAFTA.

Verstraete expects that to be a hot topic. "What's the impact of the aluminum and steel tariffs on the imports, what are the retaliatory tariffs going to impact and the vertically integrated three-country auto supply chain is very concerned about this and what's the impact," he says.

The keynote speaker is Ford Vice President Joe Hinrichs.

\$20,000 Up For Grabs During Saints Gaming Live

[AM800 CKLW](#) - June 8th 2018



Saints Gaming Live at the St. Clair College SportsPlex (Photo by AM800's Zander Broeckel)

Over 500 people are expected for the second annual 'Saints Gaming Live.

The video gaming and Esports festival at St.Clair College is focused on the growing video game community.

It will feature 300 PC stations, 60 console stations and two large-scale streaming stations with tournaments for games such as Fortnite and Super Smash Bros.

Over \$20,000 will also be awarded throughout the weekend.

"This is a really good opportunity to show off for the coaching staff that will be running the tournaments," says Shaun Byrne, Esports Director at St.Clair College.

He says that seven students were signed to scholarships of up to \$1,500 per semester after performing well last year at the event.

"For those high school students looking to go to college in the fall, we will be scouting for our varsity teams as well."

The event takes place Saturday and Sunday from 10am to 10pm and will also serve as a tryout for students looking to earn a spot on one of the varsity Esports teams, with \$50,000 in scholarships available.

Canada's post-secondary schools exploiting international students, says recruiter

Mel Broitman recruited international students for the University of Windsor for 15 years

CBC News · Jun 11, 2018 4



Mel Broitman is the director of Higher-Edge — which operates the Canadian University Application Centre. (Submitted by Mel Broitman)

As the provincial government releases new strategies for strengthening international student recruitment and retention, concerns have arisen about the stresses on international students.

International students come to Canadian colleges and universities with high hopes. Many choose Canada because of the quality of the education system, but pay much higher tuition fees compared to their domestic peers.

Mel Broitman, owner of the Higher-Edge international student recruiting company, worked with the University of Windsor from 1999 to 2014. His company also recruited international students to colleges in Ontario and Alberta.

"The reality is St. Clair College is no different from ... all these other places. They really don't care. They just want these people paying to come [to Canada]," he said.



The 3,087 international students enrolled in St. Clair College's summer semester make up 80 per cent of the total student population. (Sanjay Maru/CBC)

The provincial plan

The Ministry of Education estimates international enrolments will account for 20 per cent of all post-secondary enrolments in the province by 2022.

In fact, the University of Windsor is projected to hit that number very soon. International students are expected to make up 22 per cent of the entire student body in the fall.

The province lists out a number of objectives behind the "internationalization" of post-secondary institutions, including the development of "global citizens" who contribute to Ontario's economy.

RM Kennedy, Centennial College professor and Ontario Public Service Employees Union (OPSEU) chair, said the influx of international students in Ontario's colleges and universities is a result of "funding shortfalls."

"The key is that we are having a gap between the increased enrolment and the number of services that are put in place to support those students so they can be successful in the environment."

She said there is a patchwork of services across different colleges which are not sufficient to support international students.

How many is too many?

The Ministry of Education does not impose a cap on the amount of international students a post-secondary institution can enrol.

"It is expected that the enrolment of international students should not displace domestic applicants ... Students who feel they are not supported should share their concerns with their institution," ministry spokesperson Tanya Blanzina said.

It's unknown how a new PC led Ontario will handle the issue since winning a majority government Thursday night.

The majority of international students coming to Ontario originate from:

1. China
2. India
3. South Korea
4. Nigeria
5. Saudi Arabia
6. United States

- Ontario's International Postsecondary Education Strategy 2018

For Broitman, this comment highlights a clear problem for international students — a lack of policing on post-secondary institutions.

St. Clair College is projected to have more than 5,000 international students enrolled at the school in the fall — a number which "astounded" Broitman.

"That's a significant percentage of the overall student body. It shows they are critical to the school's bottom line," he said. "It tells you that they've been very successful in marketing their programs."

The influx of students also means larger class-sizes, which affects the quality of learning, said Broitman.

"I think it would be fantastic to have a class of 15 to 30 engaged kids and have a really good class," he explained. "Could I have that class with 100 to 200 [students]? No way ... This has diluted the quality of education in our classrooms."



International student Hardik Gora said he'll pay nearly \$20,000 to St. Clair College for the upcoming school year. (Sanjay Maru/CBC)

The student experience

Hardik Gora, a first-year business marketing student at St. Clair College, has experienced overcrowding in his classroom first-hand.

"I think there's about four or five sections with 70 students in each section," Gora said.

Like many other international students, Gora has faced issues [finding adequate housing](#) and has experienced being [skipped for pickups due to overcrowding](#) on Windsor's city buses.

"Ontario is overloaded with students. We are international students and the government needs to take care of us," he said. "I am working in a factory and I am paying the same kind of taxes as a Canadian. We are already paying so much."

Gora said his tuition fees for the upcoming school year will set him back around \$20,000.

Those high prices are seen elsewhere in the province, too.

"I consider the University of Toronto [to be] exploiting foreigners who pay to sit in a class with a thousand students there," said Broitman.

The University of Toronto said its tuition costs are "competitive with other world-leading institutions."

"Having the best faculty and the best programs costs money, and our students of course cover some of those costs," said Richard Levin, executive director of enrolment services for the University of Toronto, in an email to CBC News.

"Universities don't receive provincial funding for international students, as we do for Canadian students. Canadian students and their families pay taxes that flow back to universities and colleges, so we ask international students to pay their share as well," Levine added.

Many international students also struggle with understanding classroom instruction in English.

Broitman said scoring "around a 5 or 5.5" in the International English Language Testing System (IELTS) represents a mediocre understanding on English.

St. Clair College accepts students from India with a minimum score of 5.5. Chinese students may be accepted with a score of 5.0.



The University of Toronto requires international students to have an overall IELTS score of 6.5 to enrol at the school. (Katherine Holland/CBC)

St. Clair's 'destination strategy'

This fall, St. Clair College will enrol more than 5000 international students.

"We are experiencing growth in Vietnam, Nigeria, Jamaica, Iran, Columbia, Russia, to name a few," said Ron Seguin, vice president of International Relations, Training and Campus Development for St. Clair College in a recent interview.

Seguin said there are some "growing pains" with the sudden influx of international students into Windsor.

"There are cultural adjustments for sure. You have a number of young kids living away from home for the first time in great values," Seguin said.

"They're negotiating transportation, they're negotiating buying textbooks and accessing college systems. That's all really, really new."

The goal of the college's "destination strategy," Seguin said, is to create a "world environment."

"I think it prepares both our domestic and international students for the real work world that they're going to be participating in."

Hear more from Mel Broitman on the CBC's *Windsor Morning*:

Windsor Morning

St Clair Recruit

00:00 09:45

Growing pains. An influx of international students at St Clair College is causing issues with housing and transportation. It's part of a national trend, according to Mel Broitman , an international student recruiter. 9:45

Looking ahead

The responsibility to provide international students with a high quality of education is on the education providers," said Broitman.

"The way it works in Canada is if you want to come to Canada and apply for a visa, you need an invitation. So the study permit or an admission letter to a college is like an invitation."

Broitman acknowledges that post-secondary institutions and the agencies that bring them over have a job to do. But it is in the best interest of all parties to keep international students happy.

"It's a two-way street. Colleges are looking for representatives around the world because they can't be around the world themselves at all times. And agencies are looking for business so they reach out to different colleges and institutions all around the world."

For Broitman, international students are not being treated fairly. They are being exploited for their money at the expense of their education.

"[Change] has to come from leadership and I have not seen leadership in Canada at any level that wants to fix the problem ... No one even wants to talk about it."

St. Clair College to introduce esports as an academic program

The program is designed with a mixture of business, sports management marketing and branding

CBC News · Jun 10, 2018



Some of the members on the St. Clair College Esports team. An esports tournament was held at the college over the weekend. (Saints Gaming/Twitter)

If all goes as planned, St. Clair College will have a new program come January 2019.

Students will have the option to take courses on esports, which is competitive online gaming.

The program is designed with a mixture of business, sports management marketing as well as branding and sports content.

Shaun Byrne, esports director for Saints Gaming, says the program is designed to "give students all the background knowledge they need to understand all the different key elements in the esports industry."

Byrne said there will be a push on entrepreneurship because esports is such a new industry, and creative and innovative ideas could go a long way.



Although he refers to the industry as new, Byrne says the increasing popularity could make his program extremely in demand.

"I think there is going to be a lot of jobs on the horizon in this industry," he said. Adding that Robert Kraft, the owner of the New England Patriots, just invested \$20M into an esports franchise this year.

Tournament held in Windsor over weekend

Over the weekend, about 500 esports competitors were in Windsor, Ont. to play their favourite online games at St. Clair College.

The tournament awarded \$20,000 in prizes and \$50,000 in scholarships.

Byrne says some of the players on the St. Clair College team are already interested in signing up for the academic program.

"We will set ourselves apart by having both academics and varsity," said Byrne.

"It really helps the school draw some new recruits and it also creates a lot of activity for students who weren't necessarily engaged with traditional athletics."

Awaiting ministry approval

The program was supposed to start this fall, but St. Clair College is still waiting for the Ministry of Education's final approval. Byrne says it has been approved by the college and received most of the ministry's approval.

Byrne said he will be hiring one full-time staff member and will take about 30 to 60 students in year one with plans to grow.

Byrne says he only knows of one or two American schools that have an academic esports program, all of which are in their first academic year.

"I've got players on the team right now that hadn't really considered going back to school until they saw St. Clair College was kind of leading the way with esports."

Community Leader Honoured By St. Clair College

[AM800 CKLW](#) - June 11th 2018



Ted Farron receives an honorary diploma from St. Clair College, St. Clair Centre for the Arts, June 11, 2018 (by AM800's Peter Langille)

A community leader is being honoured by St. Clair College.

Ted Farron has received an honorary diploma for Culinary Management.

His Gourmet Butcher Shop in south Windsor is a fixture of the neighbourhood, he has been deeply involved in a number of community projects and has taught at the college.

He says it's flattering to have been named to receive the honour and says one of his greatest accomplishments was helping bring the medical school to Windsor.

"I had the Premier of Ontario tell me 'you're not getting a medical school, quit wasting your time,' I looked at him and said to him obviously, sir, you don't know the situation in Essex County. You don't know that people are moving away from here because they can't find a family doctor. I said that's why we need a medical school here, a week later he approved it." says Farron.

When it comes to his participation at the school, Farron says he enjoyed the interaction with the students in the culinary arts program.

"One of the things that the students loved is making sausage and holding up the links, these kids learn," he says.

Farron has also been on a number of boards and organizations in his more than 50 years in business.

Graduation ceremony set for Saturday at Capitol Theatre

Chatham Daily News- Thursday, June 14, 2018



Logan Pillsworth, left, and Jared Fleming will be singled out on at Saturday's graduation ceremony for students of St. Clair College's Thames Campus. Pillsworth will receive the President's Medal, while Fleming will receive the Student Leadership Medal. The graduation ceremony will be held at the Chatham Capitol Theatre. (Handout)

Among the graduates from St. Clair College's Thames Campus who will be recognized on Saturday are Logan Pillsworth and Jared Fleming, both from the powerline technician diploma program.

Pillsworth will be receiving the President's Medal, while Fleming will be presented with the Student Leadership Medal.

The ceremony will be held at the Chatham Capitol Theatre beginning at 10:30 a.m. and will include graduates from the School of Academic Studies, School of Health Sciences and School of Nursing.

Pillsworth, said the college in a news release, was involved with the student government as a member of the Thames Students Inc. executive committee.

He was also was a volunteer for Frosh Week, as well as for off-campus organizations including St. John Ambulance, the Ontario Heart and Stroke Foundation, and Chatham Outreach for Hunger.

Fleming was heavily involved in campus life, the college said, adding he was "one of the most involved students we have ever seen on this campus."

He served as the vice-president of the TSI and advocated on behalf of students on various issues on campus.

Fleming is also being praised for his ability to make new and prospective students feel welcome on campus through tours he conducted.

Autoworker trades tools for clubs, becomes head pro golfer

Golf pro trades tools for clubs

Windsor Star - June 15, 2018



Trading tools for clubs. Ryan Robillard, head golf professional at Ambassador Golf Club, is seen at the course on June 14, 2018. Dax Melmer / Windsor Star

Ryan Robillard was in his early 20s and already working full-time at a job that paid well.

He had started with a local mold maker while still in high school and liked it enough to take an apprenticeship through St. Clair College.

“I enjoyed building things,” he said. “I liked making car parts or injection molds.”

Then he looked around the shop floor and tried to envision himself there 20, 30 years down the road.

“That’s when my mindset started to change about going back to school,” said Robillard, now 31.

And did it ever change.

Robillard enrolled in Professional Golf Management at St. Clair College in 2008 even though he didn’t have a student’s normal background in the game.

He wasn’t some former junior hotshot who played on the Jamieson Tour or some other competitive loop.

He didn't even start playing golf until he was 16, and then it was mostly hitting balls on the family farm in Belle River.

"I was awful," he admits. "I knew I wasn't anywhere near what I needed to be as a player and that I had a lot of work to do."

Now, just 10 years later, he's the head pro at [Ambassador Golf Club](#) which is preparing to host the Mackenzie Tour-PGA Tour Canada's Windsor Championship next month.

"Making that career switch, I really went out on a limb," Robillard said.

He honed his game on a student membership at Erie Shores, and in 2010 landed his first job as an assistant pro at a private course in Calgary. Robillard worked two seasons there, one at Roseland, three at Kingsville and one at Essex, soaking up knowledge from every course.

I called home to tell my parents and my mom was crying. I was crying

As much as he loved all the teaching that goes with surviving as an assistant, Robillard had decided he'd like to be a PGA of Canada head professional and that meant passing a playing ability test.

Between 2010 and 2012, he tried five times to shoot a mandated two-round total of 158 at a designated qualifier and finally, at a course in Edmonton, he did just that.

"If I hadn't been successful that last time, I don't know..." Robillard said. "I called home to tell my parents and my mom was crying. I was crying. Finally that was the kick start I needed to my career."

When the head pro position became available at Ambassador, Robillard went for it.

"He's got a lot of professionalism to him," said Ambassador's director of golf Adam Wagner, who was part of the interview team. "Even though he's only been in the business six years, he's got a wealth of experience and a wealth of knowledge."

Wagner said the fact Robillard knew the local market so well was an asset.

"It's a different market down here," Wagner said. "For us, his local knowledge I believe, gives you a leg up on the competition."

In 2017, his very first summer as a head pro, Robillard shouldered the added responsibility of his club hosting the prestigious Ontario men's amateur championship.

"We did kind of throw him into the fire," Wagner said. "Which I kind of believe has prepared him for the Mackenzie Tour this year."

Robillard embraces the challenge.

"This will be amazing— if we can host this event and make it a success, what can't we do?" he asked.

More College Programs Moving To Downtown Windsor

AM800 CKLW – June 19, 2018



(AM800 file photo)

More programs at St. Clair College are moving downtown.

The college has announced the new location for its two-year General Business diploma and new Data Analytics graduate certificate will be located at 1 Riverside Dr building, the former Canderel building.

The college says the location is ideal for staff and students as it is across the street from all student services available at the St. Clair Centre for the Arts.

College President Patti France says the move will mean an additional 1,000 students to downtown which translates to more foot traffic providing downtown businesses the opportunity for growth.

"This creates a wonderful environment for students, providing extra space for classrooms, meeting facilities and study areas," says France.

One Riverside Dr. is currently managed by Europro Real Estate.

St. Clair College expanding downtown campus on Riverside Drive



CTV Windsor - June 19, 2018

The college announced with the construction of 31,921 sq. ft. of space in the One Riverside Drive building.

College officials say the location is ideal for students and staff as it is across the street from all of the student services available inside our St. Clair College Centre for the arts.

The classroom space will be ready for occupancy for the first day of classes in September.

Students at this new location will be taking classes in a two-year General Business diploma, and in the college's new Data Analytics graduate certificate.

St. Clair College president Patti France says she is happy to see this expansion downtown.

"With St. Clair's continued growth in enrolment this opportunity to expand our presence in this downtown anchor is a 'win/win' for everyone," says France. "It recognizes Windsor's effort to revitalize the downtown, and achieves the College's paramount goal of accommodating our students in state-of-the-art facilities."

The college's downtown campus will now include classroom space in the One Riverside Drive building, St. Clair College Centre for the Arts at 201 Riverside Drive W., the MediaPlex on the northwest corner of Victoria and University Ave. W., and the TD Student Success Centre across the street on the southwest corner of Victoria and University Ave. W.

"This creates a wonderful environment for students, providing extra space for classrooms, meeting facilities, and study areas," says France. "The addition of approximately 1,000 students to our downtown campus also means more foot traffic for downtown businesses, providing them with opportunities for growth."

One Riverside Drive is managed by Europro Real Estate. Josef Jakubovic, Europro President says the company is thrilled to be working with the College.

"One Riverside is a prominent building in the core and we are excited to add to the revitalization of downtown by attracting St. Clair College as a tenant. The College has a culture of excellence and is a great fit for this Class A building," says Jakubovic.

"Cities all over North America are rediscovering their soul in their inner city cores. The visionary planning of St. Clair College is spearheading the big comeback by bringing youth and vitality back to the downtown."

St. Clair College announces plan to bring 1,000 more students downtown

The college is constructing 31,921 square feet of classrooms and other facilities in the One Riverside Drive building, just across the street from the St. Clair College Centre for the Arts.

Windsor Star - June 19, 2018



One Riverside Drive West, formerly known as the Canderel building, is seen in Windsor on April 12, 2016. Tyler Brownbridge / Windsor Star

St. Clair College announced Tuesday it is expanding its downtown campus and bringing another 1,000 students into the city core.

“With St. Clair’s continued growth in enrolment this opportunity to expand our presence in this downtown anchor is a win/win for everyone,” college President Patti France said in a statement released to the media. “It recognizes Windsor’s effort to revitalize the downtown, and achieves the college’s paramount goal of accommodating our students in state-of-the-art facilities.”

The college is constructing 31,921 square feet of classrooms and other facilities in the One Riverside Drive building, which also houses the Canadian headquarters of Fiat Chrysler Automobiles, and sits across the street from St. Clair College Centre for the Arts.

Students at the new location will be enrolled in the two-year General Business diploma, and the college’s new Data Analytics graduate certificate.

St. Clair said the classroom space will be ready for the first day of classes in September.

The college’s downtown campus will now include One Riverside Drive, St. Clair College Centre for the Arts, the MediaPlex and the TD Student Success Centre.

“This creates a wonderful environment for students, providing extra space for classrooms, meeting facilities, and study areas,” said France. “The addition of approximately 1,000 students to our downtown campus also means more foot traffic for downtown businesses, providing them with opportunities for growth.”



(BlackburnNews.com file photo)

More St. Clair College Students Coming To Downtown Windsor

Blackburn News - June 19, 2018

St. Clair College is expanding its campus in downtown Windsor to bring 1,000 more students to the core.

The college says the 31,921 sq ft of space will be at the One Riverside Dr. W building and the classrooms will be ready on the first day of classes in September.

The new location will be home to students in the two-year General Business diploma program and the new Data Analytics graduate certificate program.

“With St. Clair’s continued growth in enrolment this opportunity to expand our presence in this downtown anchor is a ‘win/win’ for everyone,” says St. Clair College President Patti France. “It recognizes Windsor’s effort to revitalize the downtown, and achieves the College’s paramount goal of accommodating our students in state-of-the-art facilities.”

Other downtown college locations include St. Clair College Centre for the Arts, the MediaPlex at Victoria and University Ave. W. and the TD Student Success Centre across the street from the MediaPlex.

“This creates a wonderful environment for students, providing extra space for classrooms, meeting facilities, and study areas,” says France. “The addition of approximately 1,000 students to our downtown campus also means more foot traffic for downtown businesses, providing them with opportunities for growth.”

St. Clair College expanding downtown footprint with eye on international student growth

VP Academic says the school's vision is to become a "destination college"

CBC News · Jun 19, 2018



One Riverside Drive West is also home to the headquarters of FCA Canada. (Europro)

St. Clair College is readying a new addition to their downtown campus in the One Riverside Drive building — a next step in fulfilling the school's vision of becoming a "destination college."

The 31,921-square-foot space will be located next to the St. Clair College Centre for the Arts — which houses the school's downtown student services.

The classroom space will be ready for the first day of fall classes and will be used by students in the general business, data analytics and freight forwarding programs.

Accommodating international students

Waseem Habash, vice president of academics, said the school's biggest growth in enrolment comes from international students — more than 5,000 are expected to be enrolled in the fall.

"[Downtown] is where they like to reside because they can find affordable housing ... It can also help create traffic downtown and generate revenue for our merchants," Habash said.



Vice president Waseem Habash said St. Clair College has enough residence units to accommodate the more-than-5,000 international students who will be enrolled at the school in the fall. (Arms Bumanlag/CBC)

In June, CBC News reported that many international students struggled to find adequate housing. One home saw 20 students sharing one kitchen and two washrooms.

Habash said the college has 70 downtown residence listings available for students — with more available at the south campus.

"We do have sufficient housing for the students and, as of right now, we have enough for the fall semester."

Habash added St. Clair's vision is to be a "destination college." He said the growth of downtown Windsor is imperative for appealing to more international students.

"Our vision is to grow the college with quality programming and quality education."



The addition of approximately 1,000 students to St. Clair College's downtown campus will increase foot traffic for downtown businesses, college president Patti France said. (Stacey Janzer/CBC)

A 'win-win'

College president Patti France said she is happy to see this expansion downtown, adding it is a "win-win" for everyone.

"It recognizes Windsor's effort to revitalize the downtown, and achieves the College's paramount goal of accommodating our students in state-of-the-art facilities," France said.

"The addition of approximately 1,000 students to our downtown campus also means more foot traffic for downtown businesses, providing them with opportunities for growth."

In the fall, the college will have four buildings encompassing the downtown campus — One Riverside Drive, St. Clair College Centre for the Arts, the MediaPlex and the TD Student Success Centre.

College's expansion will bring 1,000 more students downtown

Windsor Star - 20 Jun 2018 – Print Edition

Much of the ground floor space at One Riverside Drive West has remained empty since the building opened more than 16 years ago, but that changed Tuesday when St. Clair College announced it will lease all of the remaining first-floor vacant space and add another 1,000 students to its downtown campus.

“With St. Clair’s continued growth in enrolment, this opportunity to expand our presence in this downtown anchor is a winwin for everyone,” said college president Patti France.

“It recognizes Windsor’s effort to revitalize the downtown and achieves the college’s paramount goal of accommodating our students in state-of-the-art facilities.”

The college already started construction this week on plans to create nine classrooms inside the former Canderel building, plus take over space recently vacated by the National Bank that will be used as faculty offices for a total of 31,921 square feet in the One Riverside Drive building, which is also home to Fiat Chrysler Automobiles’ Canadian headquarters. Students at the new location will be enrolled in the two-year general business diploma, the college’s new data analytics graduate certificate and freight forwarding program, said Waseem Habash, the college’s vice-president of academic.

The college’s downtown campus will now include One Riverside Drive, St. Clair College Centre for the Arts, the MediaPlex on University and Victoria avenues and the TD Student Success Centre on University Avenue.

The 1,000 business students will more than double the current 700 who are involved in the community college’s existing programs in the city core.

“Students want to reside downtown where there are lots of amenities for them and affordable housing,” Habash said. “For the city and the merchants, this will create more traffic and create a vibrancy that everyone wants to see in the downtown core of the city.”

St. Clair first got serious about the vacant space at One Riverside Drive in February after realizing an escalating number of students continue to enrol at the college and there wasn’t enough space to accommodate them.

St. Clair continues to increase its number of international students, which will equal 25 per cent of its student body in September. Five years ago, less than two per cent of enrolment was international students.

“Right now our enrolment at St. Clair is becoming more than we can handle in terms of space — particularly with our international students,” Habash said. “Adding more students downtown has been part of our strategic direction and this works toward that.

“We are very proud to be adding more students downtown. We feel this will improve the image of St. Clair College around the world.” St. Clair officials are confident the classroom space will be ready for the first day of classes in September. The college’s cost to renovate One Riverside Drive is expected to be in the range of \$3.5 million to \$5 million, Habash said. The college has signed a five-year lease with renewable options. Habash wouldn’t reveal the cost of the lease. Mayor Drew Dilkens said the city continues discussions with St. Clair on a possible combined project for a new downtown library and even

more classroom space being added. “One thousand students is absolutely fantastic,” he said. “And we are still working on the Paul Martin building, which would be another 600 (University of Windsor law students).”

One Riverside Drive’s majority owner is Europro Real Estate. Windsor Family Credit Union holds the mortgage and 25 per cent ownership.

“One Riverside is a prominent building in the core and we’re excited to add to the revitalization of downtown by attracting St. Clair College as a tenant,” said Josef Jakubovic, president of Europro. “The college has a culture of excellence and is a great fit for this Class A building The visionary planning of St. Clair College is spearheading the big comeback by bringing youth and vitality back to the downtown.”

Local student wins skills competition

Southpoint Sun – Journal - June 20, 2018



Chris Fehr of Leamington won a silver medal in Mechanical CAD while Ashley Doe brought home the gold medal in I.T. Software Solutions from the 2018 National Skills Canada Competition, held in Edmonton June 5 and 6. By placing second in his category, Fehr has qualified to take part in the Skills Canada Competition in Halifax next year for a chance to represent Team Canada at the World Skills Competition in Kazan, Russia, also in 2019

By Bryan Jessop

With employers seeking more skilled trades workers, the province — or country, for that matter — could use some more Chris Fehrs. A Leamington resident who graduated from St. Clair College's Automotive Product Design course in its Mechanical Engineering Technology department earlier this spring, Fehr has done a lot more in recent weeks than simply graduate. As a part of St. Clair's team, he took part in his second Provincial Skills Ontario competition in the provincial capital in early May. There, he and a sum of more than 2,500 other high school and college students gathered at the Toronto Congress Centre to compete in one of several different categories.

Fehr was one of about 20 entries in the Mechanical CAD division, where participants were assessed and scored on two separate events. Fehr was one of four St. Clair students to earn a gold medal, along with Daniel Manera (Graphic Design), Ashley Doe (I.T. Software Solutions) and Mohammed Chams (I.T. Network Systems). By placing first in their respective categories, each of the four local post secondary students earned a place with Team Ontario and an appearance in the 24th annual National Skills Canada competition. The national event took place in Edmonton about a month later — June 5 and 6 — where each province and territory was invited to send one competitor per each of the 50-plus categories.

Doe, of Windsor, captured the gold medal in I.T. Software Solutions while Fehr earned silver in Mechanical CAD, behind only the Team Quebec entry. With Doe's category existing as one of the newer disciplines, there is no international level of competition to which she can advance. For Mechanical CAD, the top two finishers will travel to Halifax in June of 2019 for a head-to-head competition. The winner will join Team Canada for the biannual World Skills Competition, to take place later that year in Kazan, Russia. The Halifax site will serve as the hosts for the 25th annual National Skills Canada Competition.

Fehr entered the yearly provincial event for the first time in 2017, where Toronto also provided the host site. Although he didn't earn a medal, he explained the experience as a valuable one. "That was a real eye-opener for me," he noted. "It was really exciting to win it this year." Fehr continued to explain that the national event was literally twice as much work, as entries are judged on four events rather than two. The Canada-wide competition was based on two seven-hour days. "It was actually a bit deceiving," Fehr said. "The events are designed so that you can't finish the part. The score is based on how much you get done."

Technical advisors from each province and territory were assigned to the various categories at the national level, where each student is given a number for their projects. Each event is scored by at least three judges simultaneously, although judges are not able to assess entries. The last time St. Clair College sent a Skills Competition entry to the international level was about a decade ago, when a team made up of Wheatley's Andrew Bezelaire and Tilbury's Jeremy Atkinson qualified in Mechatronics. Since then, the duo has formed the business Southpoint Automation on Highway 77.

At St. Clair, Fehr was coached for this year's Skills Competitions and taught the three year course by Domenico Rossi. The recent Leamington graduate described the professor as a valuable asset in preparing for the provincial and national events, for which he's been training since shortly after the 2017-18 school year began. "He's very skilled with the software they use," Fehr noted. Doe, who also just graduated earlier this spring, was coached and taught by Wheatley resident Sherri Epp. Fehr and Doe were among 10 St. Clair students who earned medals at this year's provincial gathering.

"They're both amazing students," Epp said of the two St. Clair 2018 national medalists. "Their projects (at the nationals) were very complicated and designed to push them. You've got to be able to handle pressure there and know your stuff." After graduating, Fehr took on a job at 360 Manufacturing. On Monday, June 18, he began a job as a junior mould surfer at Windsor-based Omega Tool Corporation.

Meeting of the Board of Governors Full Board June 26, 2018

1. 2018 Skills Canada National Competition

The 2018 Skills Canada National Competition took place in Edmonton, Alberta on June 4 and 5, 2018. St. Clair College took home 2 medals:

Skill	Student Name	Medal
IT Software Solutions for Business	Ashley Doe	Gold
Mechanical CADD	Chris Fehr	Silver

These placements qualify both students to join Team Canada for the World Skills competition in Kazan, Russia in 2019. Way to go!

2. 16th Annual Foundation Invitational Golf Tournament

The 16th Annual Foundation Invitational Golf Tournament took place on Monday, June 4 at the Sutton Creek Golf Club. The tournament is hosted by the College and was sponsored by the Community Partnership Committee. The weather cooperated, the event was well attended and a great time was had by all. The annual Alumni & Friends Golf Tournament will take place at Sutton Creek Golf Club on Sunday, July 8.

3. Saints Gaming Live 2018

Saints Gaming Live, St. Clair College's Video Gaming and eSports Festival returned to the St. Clair College SportsPlex on June 9 and 10. This year's event had approximately 510 attendees with 4,106 viewers on Twitch and garnered 248,506 views on YouTube. The event featured video gaming competitions with over \$20,000 in prizes, a Cosplay competition, a Fortnite dance competition, and featured free gaming areas for PC and retro games. The event was a huge success and has turned out to be Windsor's largest celebration of video gaming.

4. Honorary Diploma Bestowed to Ted Farron

In the company of his family and friends, James Edward "Ted" Farron received an Honorary Diploma in Culinary Management at the first Convocation session of the year on Monday, June 11. Mr. Farron has a long history of involvement with St. Clair College and a passion for education. President France was thrilled to confer this honour on an individual who has done so much for our community. "Ted's contributions to St. Clair College and our community are legendary. He is an astute and dedicated business man, a leader in the hospitality industry, and a valued member of the College community. We are delighted to confer our highest honour on Ted, recognizing his commitment to improving the quality of life in the community, his unique talents and his passion for higher education. Congratulations, Ted!

5. Downtown Campus Expansion

On June 19, 2018, St. Clair announced their downtown expansion with the acquisition of 31,921 sq. ft. of space in the One Riverside Drive building. The location is ideal for students and staff as it is across the street from all of the student services available inside our St. Clair College Centre for the Arts. The classroom space will be ready for occupancy for the first day of classes in September. Students at this new location will be taking classes in a two-year General Business diploma, and in the College's new Data Analytics graduate certificate.

6. Organizational Restructuring

On Thursday, June 21, the President announced organizational changes, effective July 1, 2018, aimed at strengthening service to our students, staff and the community we serve. With the retirement of Dolph Barsanti, Vice President, Student Services and Administration, it is appropriate that organizational changes be done at this time to strategically address the institutional goals, and to streamline and utilize the individual strengths of the Senior Team. The Senior Team will continue to work in a collegial, constructive and cooperative spirit with all of our employee groups with an aim to ensure financial sustainability and educational excellence.

The June 26, 2018 meeting will mark the last Board of Governors meeting to be attended by Dolph Barsanti, Vice President, Student Services and Administration. The Senior Team, along with the Board of Governors, thank Dolph for his many contributions to St. Clair College, and wish him all the best for a long and happy retirement.

7. Staff Appreciation Day

The annual Staff Appreciation Day was held on Friday, June 22. The event celebrated the accomplishments of employees, from their years of service milestone of 25 years, those employees retiring, new employees and team service excellence awards. A moment of silence was observed for those employees who passed away over the past year. Since July 2017, 57 new employees have joined the St. Clair family. Twelve employees received their 25 year service pins, and 25 retiring employees received a Retirement gift from the President. The Employee Excellence Awards for 2017-18 were awarded to:

- **Support Staff** – Teresa Brister;
- **Faculty** – Joy Kemble;
- **Administrator** – Dan Roraj;
- **Team Excellence** – Payroll Department (Mary Beth Lamantia, Shelley Girard, Donna Pastorius, Vicki Middleton and Vanessa Burke).

8. Ambassadors Visit

From May 28 to 30, 2018, the College hosted Ambassadors from the Philippines, Kyrgyzstan, Zambia and Trinidad and Tobago to encourage student recruitment from these countries. The Ambassadors were welcomed to the City of Windsor by Mayor Drew Dilkens and St. Clair College representatives. The visitors toured St. Clair College and its facilities, as well as several manufacturing plants in the region. The tour was an overwhelming success. The President received correspondence from Jerry Sherman of Embassy Connections Canada (attached), as well as from Garth Chatoor, High Commissioner of the Republic of Trinidad and Tobago (attached) extending his gratitude and his impression of St. Clair College as a world class educational institution.

9. Graduation Yearbook & Strategic Directions

A copy of the 2017/18 Graduation Yearbook, as well as a copy of the 2018/19 Strategic Directions have been placed in your portfolio for your information.



St. Clair College Alumni Association Annual Report for Board of Governors

Tom Malenfant
President – St. Clair College Alumni Association

June 26, 2018



St. Clair College Alumni Association Objectives

- To promote and foster positive St. Clair College alumni connections and fellowship within the St. Clair College community and the community at large.
- To support and enhance the quality, resources, image and reputation of St. Clair College as a destination College.
- To promote and foster support of St. Clair College through both financial and non-financial contributions.
- To enrich the lives of St. Clair College Alumni through opportunities for life long involvement with St. Clair College and the provision of valued services.
- To advocate on behalf of St. Clair College Alumni in matters relating to post-secondary education and issues involving the relationship between the Alumni and St. Clair College.

2018 Alumni Association Board of Directors



Tom Malanfant
President



Lindsay Lovecky
Executive VP



Ed Marocko
Finance VP



Andrew Rowberry
Director



Carmen Brunone
Director



Laurie Posliff
Director



Jennifer Forfitt
Director



John Garton
Director



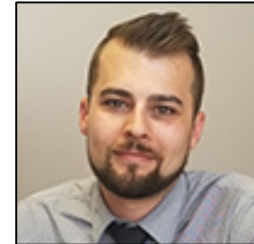
Allison Rusling-Bigelow
Director



Ex-Officio, President France



Ex-Officio, John Fairley

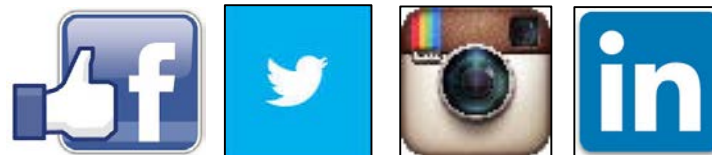


Ex-Officio, Ryan Peebles

Alumni Branding and Marketing

- **Alumni Social Media**

- 16% increase in Facebook engagement (3K)
- 50% increase in Twitter impressions (14K)



- **Marketing in the Community**

- AM800 CKLW Travelling Trailer
- BlackburnRadio Community Van

- **Alumni Events**

- Alumni of Distinction Awards
- House of VR Event – Ace Acuman
- Family Fun Day – Aug 20th
- Chatham Family Fun Day – Sept 19th

- **Alumni Merchandise Branding**

- Annual investment in Alumni merchandise
- Alumni Pins for all graduates



Alumni Association Outreach

- **Community Events and Sponsorships**
 - Contributed over \$150,000 to support numerous not-for-profit organizations and community events throughout 2017/2018
- **Student Group Sponsorships**
 - Provided over \$35,000 to student Academic competitions, student clubs', and various student based initiatives to help them achieve their goals
- **Alumni Growth and Engagement**
 - Invested over \$20,000 in event opportunities and various community initiatives to grow participation and engagement of Alumni



Alumni Walls of Distinction

Proud to support our current and former Alumni of Distinction recipients

- Alumni Wall of Distinction showcased in both the Windsor and Chatham campus



Alumni Homecoming

- May 19 to 21 – Windsor Homecoming
 - Open House & Campus Tours
 - Golf Tournament
 - Vintage 50 Event
 - 50th Anniversary Brunch
 - 1970's Style Coffee House
- Sept 29 to Oct 1 – Chatham Homecoming
 - Open House & Campus Tours
 - OCAA Baseball Game
 - 50th Anniversary Celebration
 - Thames Family Fun Day

Note: These 2 events represented a net investment of approx. \$75,000

All Weekend Events **50th Homecoming Weekend** SEPT 29th to OCT 1st 2018

ST. CLAIR COLLEGE ALUMNI ASSOCIATION

Thank you to St. Clair College Alumni Association who is the event title sponsor, and has allowed us to offer these events either free to the community or at cost!

FLASHBACK FRIDAY
Friday September 29th
Chatham Campus
6:30pm - 8:30pm
Tour the Campus
Enjoy live entertainment
FREE refreshments and cash bar!

OCAA SAINTS MEN'S BASEBALL DOUBLE HEADER
Saturday September 30th
Rotary Park, Fergie Jenkins Field
1:00pm & 3:00pm start times
Cheer on the Saints!
FREE Admission
FREE hot dog & pop

SOLID GOLD SATURDAY NIGHT
Saturday September 30th
New Student Centre - Chatham Campus
5:30pm - Champagne Reception
6:30pm - Dinner, Dancing and more!
Casual Attire
Tickets: \$39.50 (plated meal)
Available at the cctickets.com

FAMILY FUN DAY
Sunday October 1st
Chatham Campus
10:00am - 3:00pm
Bouncy castles, party rides, wagon rides, chess, face painting, free skating, loads of food vendors and much more!
Bring the family!
FREE ADMISSION

50 Join us for a weekend long celebration!

EVENT DETAILS & TICKETS: stclaircollege.ca/scc50/events

The Alumni Association supports St. Clair College \$1.2M+ over the last 5 years

Annual Operating Budget ~ \$775,000

- \$ 30,000 - Genesis Entrepreneur Centre (2015)
- \$100,000 - Contribution to College Budget Shortfall (2016)
- \$250,000 - Alumni Skyline Room at the SCCCA (2013-2017)
- \$570,000 - HealthPlex/SportsPlex (2013-2017)
- \$100,000 - National Powerline Training Centre (2016 - 2017)
- \$150,000 - Saints Gaming Sponsorship (2018-2022)



**BUT wait,
THERE'S more!**

Academic Tower - Alumni Strategic Partnership

- Strategic Alumni Participation in the Academic Tower
- Naming the (150 seat) lecture hall – “Alumni Hall”
- Opportunity to showcase Alumni of Distinction to keynote speakers for generations to come – pictures of past A of D along walls of Alumni Hall
- Ongoing recognition of success of St. Clair College Alumni



Alumni Association contribution - \$ 1,000,000



**Education is all a matter
of building bridges.**

Ralph Ellison

Alumni Bridges to the Community

- Recognize business owners who employ Alumni
- Monthly “Alumni Spotlight” recognition
- Increase communication within the Alumni community
- Build relationships between Alumni Business owners and the College
- Increase awareness of College programs through additional Skills Ontario outreach within Windsor, Chatham & Lambton catchment areas

Alumni Bridges to the Foundation

- St. Clair College is fast becoming a “Destination College”
- Students are our future Alumni
- Alumni Board has approved an Annual Fundraising event with a goal of increasing scholarships and endowments
- Inaugural event - Fri Sept 21st at the St. Clair Center of the Arts
- Fundraising Goal for this year - \$20,000

Annual Report

- **2017/2018 Alumni Annual Report**
 - Posted on the Alumni Website





Over 100,000 Alumni Strong



ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVENORS PRESENTATION
2018

CHARLIE HOTHAM

PRESIDENT,
FOUNDATION BOARD OF DIRECTORS

MISSION

ST. CLAIR COLLEGE FOUNDATION

St. Clair College Foundation strives to assist St. Clair College in achieving its vision of “excellence in career education and lifelong learning.” It seeks to do this by:

- Generating resources in support of College objectives
- Helping to build mutually beneficial alliances and positive relationships with individuals and organizations
- Raising awareness of the College faculty and departments in planning and conducting development activities
- Enhancing and expanding services to donors
- Building funds to support students through the Scholarship program



ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVERNORS PRESENTATION
2018

Full Board Minutes: June 26, 2018

2017-2018

ST. CLAIR COLLEGE FOUNDATION BOARD OF DIRECTORS

Charlie Hotham	Foundation Board President	President of Hotham Building Materials
Jody Cloutier	Foundation Board Vice President	Private Investment Advisor, TD Wealth
Ed Marocko	Foundation Board Secretary Treasurer	Staff Sergeant, Ontario Provincial Police / St. Clair Alumni Association Representative
Melodie Cook	Foundation Board Member	Operations Director , Community Living Windsor
Patricia Best	Foundation Board Member	Retired Nursing Administrator
Cathy Geml	Foundation Board Member	Retired Associate Director, Windsor-Essex Catholic District School Board
David Moncur	Foundation Board Member	President, David Moncur Engineering
Jim Komar	Foundation Board Member	Vice President Human Resources, CenterLine (Windsor) Ltd.
Jeff Casey	Foundation Board Member	Publisher and Owner, Snapd Windsor
Dan Allen	Foundation Board Member	St. Clair College, Board of Governors Representative
Patti France	Foundation Board Member	President, St. Clair College
John Fairley	Foundation Board Executive Director	Vice President College and Community Relations, St. Clair College



ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVERNORS PRESENTATION
2018

Full Board Minutes: June 26, 2018

SCHOLARSHIPS

ST. CLAIR COLLEGE FOUNDATION

There are two types of awards which can be established:

- **An Annual** award where a donor (company, organization or individual) provides funds each year to the college for a scholarship to be given in their name.
- **An Endowment** can be established where the funds are invested by the Foundation and the earnings are used to provide scholarships to students in perpetuity. A minimum of \$20,000 is required to establish a named scholarship.

In either case, donors may request that certain criteria be established for their Scholarship. For Example, criteria may include:

- Minimum Grade Point Average
- Year of Study
- Program Area
- Canadian Resident
- Community/College Involvement



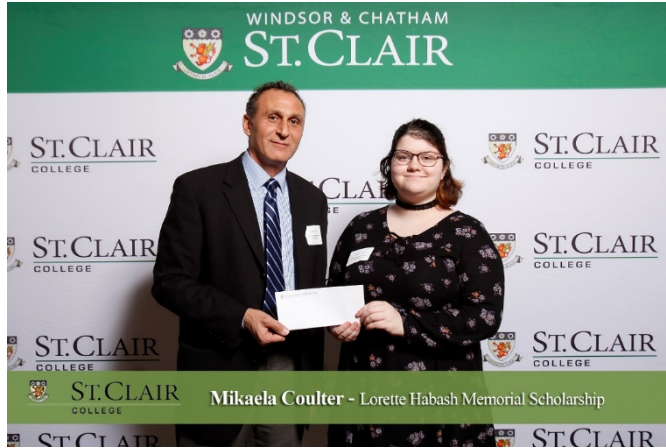
ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVERNORS PRESENTATION
2018

Full Board Minutes: June 26, 2018

SCHOLARSHIPS

ST. CLAIR COLLEGE FOUNDATION



Mikaela Coulter - Lorette Habash Memorial Scholarship



St. Clair College Alumni Association Scholarship

- General Scholarship applications are made available online each year, starting October 1st until mid-December.
- Only one application is required to be considered for each of the Foundation's scholarships.
- A scholarship selection committee made up of Faculty, Chairs and Administration from the College meet in early January to determine the successful recipients.
- Scholarships were awarded in Windsor on Monday, March 19, 2018, Monday, March 26, 2018, and in Chatham on Monday, March 5, 2018.



ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVERNORS PRESENTATION
2018

Full Board Minutes: June 26, 2018

SCHOLARSHIPS

ST. CLAIR COLLEGE FOUNDATION



- 952 complete applications have been received. This represents a 20% decrease from last year.
- Traditional timelines for scholarship selection committee work were impacted this year due to the faculty work stoppage.
- As a result, selection of scholarship candidates is taking place in mid-February, rather than early January.
- 18 annual new scholarships have been secured in the past year, representing a net new investment of \$25,760. (List provided in Appendix A).



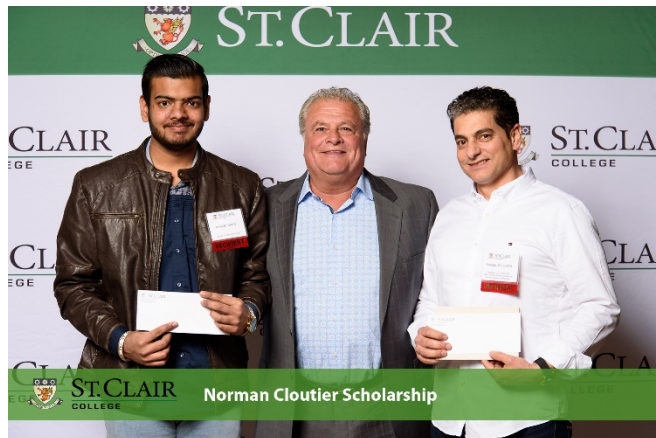
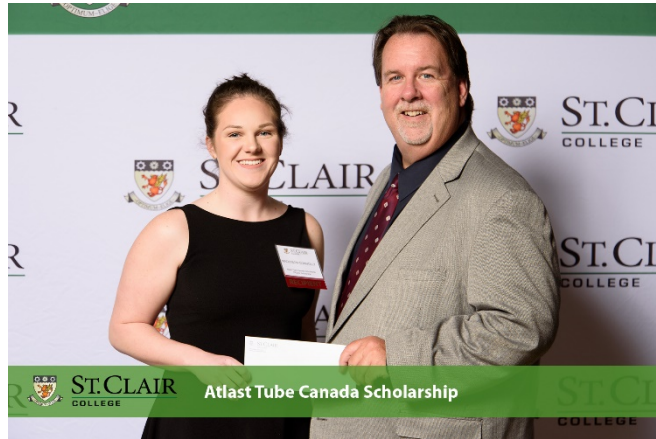
ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVERNORS PRESENTATION
2018

Full Board Minutes: June 26, 2018

SCHOLARSHIPS

ST. CLAIR COLLEGE FOUNDATION



St. Clair College Scholarships:

Endowment Payouts: \$320,444.00 (451 Scholarships)

Annual Payouts: \$139,971 (185 Scholarships)

Total: \$460,415.00 (636 Scholarships)



ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVERNORS PRESENTATION
2018

Full Board Minutes: June 26, 2018

NEW SCHOLARSHIPS

ST. CLAIR COLLEGE FOUNDATION

WFCU John Atkinson Memorial Scholarship

Mark Halata Memorial Scholarship

Rick Lowe Electrical Scholarship

Switch VFX & Animation Scholarship

May Court Club of Windsor Scholarship

Trillium Automotive Dealers Association Scholarship

Champion Products Corp. Scholarship

Hotham Building Materials Scholarship

Christian Vegh – Windsor Symphony Orchestra Scholarship

Mathew Hayward Memorial Scholarship

Gwen Gold Memorial Scholarship

Macro Food Scholarship

Chuen Hoy Seto (Windsor) Scholarship

True Grit Scholarship

Master Cleaners Scholarship

Oscar Construction Scholarship

Poirier Electric Scholarship

David Bechard Memorial Scholarship



ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVERNORS PRESENTATION
2018

Full Board Minutes: June 26, 2018

PORTFOLIO SUMMARY

ST. CLAIR COLLEGE FOUNDATION

The Foundation's investments as of March 31, 2018:

 **wfcu** | CREDIT UNION \$722,603.00 *

 | **RBC Wealth Management**
Dominion Securities \$8,779,275.00 *

Total: \$ 9,501,878.00

*Market Value

 CASH ON HAND \$362,894.00



ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVERNORS PRESENTATION
2018

Full Board Minutes: June 26, 2018

UPDATES

ST. CLAIR COLLEGE FOUNDATION

The following was approved at the June 20, 2017 meeting:

- Foundation Operating Bylaws
- Foundation Investment Policy
- Foundation Endowment Management Policy
- Foundation Business Process Document
- Annual Endowment Donor Letter and Report

The following items are currently being worked on by the Foundation:

- Updating all Donor Contracts
- Donor Meetings
- Annual Endowment Reports
- New Donor / Application Profile (PeopleSoft)



ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVERNORS PRESENTATION
2018

Full Board Minutes: June 26, 2018



ST. CLAIR COLLEGE FOUNDATION

ST. CLAIR COLLEGE BOARD OF GOVENORS PRESENTATION
2018

St. Clair College
Financial Statements
Fiscal Year-Ended March 31, 2018

Presentation to the Board of Governors
June 26, 2018

Statement of Financial Position: Assets

- ▶ Cash & Temporary Investments
 - ▶ At \$63.4M. Higher than prior year by \$35.4M.
- ▶ Accounts Receivable
 - ▶ At \$12.3M. Consistent with prior year.
- ▶ Long-Term Investments
 - ▶ At \$9.5M. Consistent with prior year.
- ▶ Capital Assets
 - ▶ At \$167.7M. Higher than prior year by \$8.0M.

Statement of Financial Position: Liabilities

- ▶ Accounts Payable and Accrued Liabilities

- ▶ At \$12.3M. Higher than prior year by \$3.8M.

- ▶ Deferred Revenue

- ▶ At \$37.3M. Higher than prior year by \$25.1M.

- ▶ Vacation Pay

- ▶ At \$5.6M. Higher than prior year by \$64k.

Statement of Financial Position: Liabilities

- ▶ Long-Term Debt

- ▶ At \$14.5M. Lower than prior year by \$2.2M.

- ▶ Deferred Capital Contributions

- ▶ At \$119.8M. Higher than prior year by \$3.8M.

Statement of Financial Position: Net Assets

- ▶ Unrestricted - Operating
 - ▶ At \$27.2M. Higher than prior year by \$5.7M.

- ▶ Invested in Capital Assets
 - ▶ At \$34.2M. Higher than prior year by \$7.4M.

- ▶ Total Net Assets
 - ▶ At \$60.8M. Higher than prior year by \$13.3M.

Explanation of Year-over-Year Surplus Variance

Line Item	Amount (millions)
Surplus Variance	\$5.4
Contributing Factors:	
Tuition Increase	(\$8.6)
Contract Training Increase	(\$2.5)
Amortization Net Decrease	(\$0.1)
Other Income Increase	(\$2.9)
Donations Decrease	\$1.1
Salary & Benefits Increase	\$2.3
Operating Expenses Increase	\$4.7
Ancillary Surplus Decrease	\$0.8
Other Net Revenue Increase	(\$0.2)
	-

Statement of Operations

▶ Revenue

- ▶ Tuition Revenue: At \$46.0M. Higher than prior year by \$8.6M.
- ▶ Contract Training: At \$25.2M. Higher than prior year by \$2.5M.
- ▶ Other Income: At \$10.2M. Higher than prior year by \$2.9M.
- ▶ Donations: At \$362k. Lower than prior year by \$1.1M.
- ▶ Ancillary: At \$9.7M. Lower than prior year by \$1.0M.

▶ Expenditures

- ▶ Salaries & Benefits: At \$74.6M. Higher than prior year by \$2.3M.
- ▶ Operating: At \$39.4M. Higher than prior year by \$4.7M.

Questions?

St. Clair College

Business Plan Accrual Budget Template (MASED Format)

Presentation to the Board of Governors
June 26, 2018

Business Plan Accrual Budget Template (MAESD Format)

Statement of Operations (in 000s)			
Line Item	Board Approved 2018-19 Budget	MAESD Format Accrual Budget 2018-19	Actual 2017-18
Revenue	\$177,368	\$177,368	\$143,959
Expenditures	\$174,694	\$174,694	\$130,653
Surplus/ (Deficit)	\$2,674	\$2,674	\$13,306

Business Plan Accrual Budget Template (MAESD Format)

Statement of Financial Position (in 000s)		
Line Item	MAESD Format Accrual Budget 2018-19	Actual 2017-18
Assets	\$280,259	\$256,842
Liabilities	\$216,725	\$195,982
Net Assets	\$63,534	\$60,860

Questions?